



**SPR TAKAHATA PRECISION INDIA PRIVATE LIMITED**  
**(FORMERLY TAKAHATA PRECISION INDIA PRIVATE LIMITED)**

**BOARD'S REPORT & NOTICE OF  
15<sup>TH</sup> ANNUAL GENERAL MEETING  
FY 2024-25**



## SPR Takahata Precision India Pvt. Ltd. (SPR TPIPL)

SPR Takahata Precision India Pvt. Ltd. (SPR TPIPL), is the leading precision engineering company engaged in the manufacturing of precision moulded/assembled parts and precision metal moulds located at Neemrana, Rajasthan. Shriram Pistons & Rings Limited (SPRL) acquired (through its subsidiary, SPR Engenious Ltd.) a majority stake in SPR Takahata Precision India Pvt. Ltd. With this strategic investment, SPRL aims to diversify its product portfolio beyond the current Pistons, Rings, Engine Valves, and EV components to precision plastic injection moulded parts. With the operations & technology support of Takahata Japan to SPR TPIPL, we will be able to service the Domestic and Global customers requiring precision moulded parts both for Automotive & Industrial applications. The product range of SPR TPIPL includes Power Window Parts, Wiper Motor Parts, Door Lock Parts, Seat Belt Parts, Junction & Relay Box, Fuel Pump Module, Throttle Sensor, ECU, Steering Part, Headlamp Unit Assembly, Case Parts, Starter Motor Parts, Steering Parts, Air/C Parts, Brake Unit Assembly and Accelerator Pedal Sensor. Major customers include: Hitachi Astemo, Denso, Mitsubishi Electric, etc.



Housing ECU -  
Steering  
System Part



Head Lamp  
Level  
Actuator



Gear Assy. -  
Steering  
System Part



Subtank -  
Fuel System  
Part



Flange -  
Fuel System  
Part



Supporter Fuel  
Tube - Fuel  
System Part



<u>S.No.</u>	<u>CONTENTS</u>	<u>Page No.</u>
1.	Corporate Information	3
2.	Notice of 15 <sup>th</sup> Annual General Meeting	4 - 7
3.	Boards' Report	8 - 24
4.	Audited Financial Statements for the year ended March 31, 2025 along with Independent Auditors' Report	25 - 83

## **CORPORATE INFORMATION**

### **Board of Directors**

Mr. Krishnakumar Srinivasan	- Chairman
Mr. Alok Ranjan	- Independent Director
Ms. Ferida Avnish Chopra	- Independent Director
Mr. Deepak Dimri	- Managing Director
Mr. Chandan Kumar	- Director
Mr. Arun Kumar Shukla	- Director
Mr. Prem Prakash Rathi	- Director
Mr. Pankaj Gupta	- Director
Mr. Nobuyuki Ako	- Director
Mr. Tomohisa Saito	- Director

### **Key Managerial Personnel**

Mr. Praveer Yadav	- Chief Financial Officer
Ms. Nidhi Kandwal	- Company Secretary

### **Statutory Auditors**

M/s Walker Chandiok & Co LLP, Chartered Accountants

### **Secretarial Auditor**

APAC & Associates, Practicing Company Secretaries

### **Registered Office & Works**

SP2-41 RIICO New Industrial Complex, Phase -III, Alwar,  
Neemrana, Rajasthan, India, 301705

**SPR Takahata Precision India Private Limited**

(formerly Takahata Precision India Private Limited)

**Regd. Office:** SP2-41 RIICO New Industrial Complex,  
Phase-III Neemrana, Alwar, Rajasthan 301705 India  
CIN : U29220RJ2010FTC046888  
E-mail : [c.kumar@takahata.biz](mailto:c.kumar@takahata.biz)



**NOTICE**

The 15<sup>th</sup> (fifteenth) Annual General Meeting (AGM) of SPR Takahata Precision India Private Limited ('Company') will be held on Thursday, July, 31, 2025 at 11:30 A.M. Indian Standard Time (IST) through **Video Conferencing/Other Audio-Visual Means** ('VC/ OAVM') for which purpose the Registered Office of the Company situated at SP2-41 RIICO New Industrial Complex, Phase-III Neemrana, Alwar, Rajasthan, 301705, India, shall be deemed as the venue for the Meeting and the proceedings of the AGM shall be deemed to be made thereat, to transact the following business(es):-

**ORDINARY BUSINESS**

1. To receive, consider and adopt the Audited Financial Statements of the Company for the financial year ended March 31, 2025, the Board's Report and Auditors' Report thereon.
2. To appoint a Director in place of Mr. Arun Kumar Shukla (DIN: 09854946) who retires by rotation and being eligible, offers himself for re-appointment.
3. To appoint a Director in place of Mr. Prem Prakash Rathi (DIN: 09854954) who retires by rotation and being eligible, offers himself for re-appointment.

By Order of the Board of Directors  
**For SPR Takahata Precision India Private Limited**  
(formerly Takahata Precision India Private Limited)

**Sd/-**

Nidhi Kandwal  
Company Secretary  
M.No. A54066

Date: May 7, 2025  
Place: New Delhi

**NOTES:**

1. Pursuant to the Circular No. 14/2020 dated April 8, 2020, Circular No. 17/ 2020 dated April 13, 2020, Circular No. 22/2020 dated June 15, 2020, General Circular No. 10/ 2021 dated June 23, 2021, General Circular No. 20/2021 dated December 8, 2021 and General Circular No. 11/2022 dated December 28, 2022, General Circular No. 09/2023 dated September 25, 2023 and General Circular No. 09/2024 dated September 19, 2024 (collectively referred to as 'MCA Circulars') issued by the Ministry of Corporate Affairs ("MCA") and in compliance with the provisions of the Companies Act, 2013, the Company has decided to hold its 15<sup>th</sup> Annual General Meeting (AGM) through video conferencing (VC) or other audio visual means (OAVM), without physical presence of the Members at a common venue. The deemed venue for the 15<sup>th</sup> AGM shall be the Registered Office of the Company i.e. SP2-41 RIICO New Industrial Complex, Phase -III, Alwar, Neemrana, Rajasthan, 301705.
2. The relevant details of persons seeking re-appointment relating to Item Nos. 2 & 3 of this Notice as required under Secretarial Standard – 2 issued by the Institute of Company Secretaries of India are annexed hereto and form part of this Notice.
3. Since the AGM will be held through VC/OAVM, the requirement of physical attendance of Members has been dispensed with. Accordingly, in terms of the MCA Circular(s), the facility for appointment of Proxies by the Members will not be available for this AGM; and hence, the Proxy Form, Attendance Slip and Route Map to AGM venue are not annexed to this Notice.
4. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of ascertaining the quorum under Section 103 of the Companies Act, 2013.
5. A member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his / her behalf and the proxy need not be a member of the Company. Since the AGM is being held in accordance with the above circulars through VC/OAVM, the facility for the appointment of proxies by the members will not be available.
6. Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting. The details of the Zoom Meeting link to join the AGM will be provided to the registered email id of the Members.
7. Corporate members intending to send their authorized representatives to attend the meeting are advised to send a duly certified copy of the Board Resolution authorizing their representative to attend and vote on their behalf at the meeting.

8. As the AGM will be conducted through Video Conferencing (VC) / Other Audio Visual Means (OAVM), Zoom Meeting invite will be sent to the registered e-mails of the authorized representatives of the Members, closer to the date of the AGM.
9. In case of any doubts or clarification, the members are requested to contact the Company at email: [c.kumar@takahata.biz](mailto:c.kumar@takahata.biz).
10. Inspection of Documents: The Register of Directors and Key Managerial Personnel and their shareholding, maintained under Section 170 of the Act, and the Register of Contracts or Arrangements in which the Directors are interested, maintained under Section 189 of the Act, will be available electronically for inspection by the members during the AGM.

By Order of the Board of Directors  
**For SPR Takahata Precision India Private Limited**  
(formerly *Takahata Precision India Private Limited*)

Date: May 7, 2025  
Place: New Delhi

**Sd/-**  
Nidhi Kandwal  
Company Secretary  
M.No. A54066

**DETAILS OF PERSONS SEEKING RE-APPOINTMENT AS DIRECTORS AT THE ANNUAL GENERAL MEETING**

<b>Name of the Director</b>	Mr. Arun Kumar Shukla (DIN: 09854946)	Mr. Prem Prakash Rathi (DIN: 09854954)
<b>Date of Birth/ Age</b>	15.01.1965 (60 years)	24.03.1974 (51 years)
<b>Nationality</b>	Indian	Indian
<b>Date of appointment in the Board of the Company</b>	16/10/2023	16/10/2023
<b>Number of Board Meetings attended during last year</b>	5	5
<b>Qualifications/ Experience</b>	He graduated with a Bachelor's degree in Mechanical Engineering from IIT- Kanpur. He has long and extensive experience in diversification, expansion, and technical leadership within the automotive industry.	He holds a Bachelor's degree in Commerce and is a qualified Chartered Accountant. He also serves as the Chief Financial Officer of Shriram Pistons & Rings Limited (Ultimate Holding Company) and SPR Engenious Limited (Holding Company) and brings with him extensive and diverse experience in the automotive industry.
<b>Occupation/ Expertise in Functional Area</b>	Knowledge of operations, technology, management, sales, marketing, administration, research and corporate governance.	Knowledge of finance, taxation, law, management, sales, marketing, administration, research and corporate governance.
<b>Details of remuneration sought</b>	NA	NA
<b>Remuneration last drawn</b>	NA	NA
<b>Directorships held in other companies</b>	1. SPR EMF Innovations Private Limited -Director 2. SPR TGPEL Precision Engineering Limited - Director 3. Karna Intertech Private Limited - Director	1. SPR TGPEL Precision Engineering Limited - Director 2. Karna Intertech Private Limited - Director
<b>Chairman/ Member of the Committee(s) of the Board of Directors of the Company</b>	NIL	NIL
<b>Chairman/ Member of the Committee(s) of the Board of Directors of other Companies in which he/ she is a Director</b>	NIL	NIL
<b>No. of Shares held by the Director of the Company</b>	NIL	NIL
<b>Relationship with other Directors/ KMPs</b>	He is not related to any Director/KMP of the Company.	He is not related to any Director/KMP of the Company.

## **SPR TAKAHATA PRECISION INDIA PRIVATE LIMITED**

### **BOARD'S REPORT**

#### **To the Members,**

The Board of Directors ("Board") are pleased to present the 15<sup>th</sup> Annual Report on the business and operations of SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited) ("the Company") along with the Audited Financial Statements for the financial year ended March 31, 2025.

#### **Financial & Operational Performance**

During the year, the financial performance of the Company is as under:

<b>Particulars</b>	<b>(Amount in Rs. Million)</b>	
	<b>31.03.2025</b>	<b>31.03.2024</b>
Revenue from Operations	2,951.58	2,675.08
Profit/(loss) before Interest, Depreciation & Tax (EBITDA)	521.78	406.29
Profit before Depreciation and Taxes (before OCI)	431.67	317.99
Depreciation	113.26	183.87
Profit Before Tax	318.42	134.13
Income Tax (including for earlier years)	(41.11)	4.19
Net Profit After Tax (before OCI)	359.53	129.94
Dividend including Dividend Distribution Tax (on declared basis)	-	-
Earnings Per Share in Rs.	1.96	0.78
Amount transferred to General Reserves	Nil	Nil

The Company's exports decreased from Rs. 0.92 Million to Rs. 0.54 Million.

#### **Dividend**

The Board of Directors of the Company has not declared any dividend during the year.

#### **Change in the nature of business**

During the financial year 2024-25, there was no change in the nature of the Company's business.

#### **Holding/Subsidiary/Associate Company and its Annual Accounts**

During the financial year 2023-24, SPR Engenious Limited, a wholly owned subsidiary of Shriram Pistons & Rings Limited (a listed public company), acquired a 62% equity stake in the Company.

Pursuant to this acquisition, the Company became a subsidiary of SPR Engenious Limited and a step-down subsidiary of Shriram Pistons & Rings Limited.

As on March 31, 2025, the Company does not have any subsidiary, associate, or joint venture.

#### **Change in the name of the Company**

Pursuant to the approval of the Board of Directors and shareholders at their respective meetings held on January 30, 2024, and February 14, 2024, the name of the Company was changed from "Takahata Precision India Private Limited" to "SPR Takahata Precision India Private Limited", as approved by the Ministry of Corporate Affairs (MCA), with effect from May 2, 2024.

#### **Acquisition of Additional Land**

During the year under review, the Company acquired Plot No. SP2-42, admeasuring 20,831 square meters, located adjacent to its existing manufacturing facility at Plot No. SP2-41 in the Japanese Investment Zone, Neemrana, Rajasthan. The acquisition was carried out at a total cost of Rs. 94 Million, plus applicable taxes, duties, registration fees, and other charges. The existing facility is operating near its maximum capacity, and this acquisition has been undertaken to support the Company's long-term business expansion plans and to ensure readiness for future infrastructure and operational requirements.

#### **Material changes and commitments affecting the financial position of the Company**

No material changes and/or commitments affecting the financial position of the Company have occurred between April 1, 2025, and the date of signing of this Report.

#### **Share Capital**

During the year under review, there was no change in the Authorized, issued, subscribed or paid up share capital of the Company.

During the year, the Company has not issued any equity shares with differential rights/sweat equity shares under Companies (Share Capital and Debentures) Rules, 2014.

#### **Annual Return**

Pursuant to Section 134(3)(a), the Annual Return for FY 2024-25 is uploaded on the website of the Company and the same is available on <https://spr-takahata.com/investor-guide/> under "Annual Return" tab.

#### **Board Meetings**

During the year under review, 5 (five) meetings of the Board of Directors were held on various dates viz., May 13, 2024, July 23, 2024, October 28, 2024, February 3, 2025, and March 25, 2025.

The names of members of the Board and their attendance at the Board Meetings are as under:

<b>Name of the Directors</b>	<b>No. of Board Meetings attended/Total Meetings held during their tenure</b>
Mr. Krishnakumar Srinivasan	5/5
Mr. Nobuyuki Ako	4/5
Mr. Arun Kumar Shukla	5/5
Mr. Prem Prakash Rathi	5/5
Mr. Pankaj Gupta	5/5
Mr. Deepak Dimri	5/5
Mr. Chandan Kumar	5/5
Ms. Ferida Chopra	5/5
Mr. Alok Ranjan	5/5
Mr. Tomohisa Saito*	5/5

Note: \*Mr. Tomohisa Saito was appointed as NED w.e.f. 09.05.2024.

### **Directors and Key Managerial Personnel**

The list of Directors/KMPs at the end of the financial year is:

<b>DIN/PAN</b>	<b>Name of the Director</b>	<b>Designation</b>
06560117	Mr. Nobuyuki Ako	Non-Executive Director
09596404	Mr. Chandan Kumar	Whole-time Director
03344410	Mr. Deepak Dimri	Managing Director
00692717	Mr. Krishnakumar Srinivasan	Non-Executive Director
00973903	Mr. Pankaj Gupta	Non-Executive Director
09854946	Mr. Arun Kumar Shukla	Non-Executive Director
09854954	Mr. Prem Prakash Rathi	Non-Executive Director
08415847	Ms. Ferida Avnish Chopra	Non-Executive Independent Director
08254398	Mr. Alok Ranjan	Non-Executive Independent Director
10622881	Mr. Tomohisa Saito	Non-Executive Director
AAAPY4926B	Mr. Praveer Yadav	Chief Financial Officer
ANNPN4255A	Ms. Nidhi Kandwal	Company Secretary

During the year under review, the Company has made the following changes in the Board/KMPs:

- i) Appointment of Mr. Tomohisa Saito as Non-Executive Director w.e.f. 09.05.2024.
- ii) Appointment of Mr. Praveer Yadav as Chief Financial Officer w.e.f. 04.02.2025.

As of the date of the Report, the following are the Key Management Personnel of the Company:

i) Mr. Deepak Dimri	-	Managing Director
ii) Mr. Chandan Kumar	-	Whole-time Director
iii) Mr. Praveer Yadav	-	Chief Financial Officer
iv) Ms. Nidhi Kandwal	-	Company Secretary

In accordance with the provisions of Section 152 of the Companies Act 2013 and the Articles of Association of the Company, Mr. Arun Kumar Shukla (DIN: 09854946) and Mr. Prem Prakash Rathi (DIN: 09854954), Directors, retire by rotation and being eligible, offer themselves for re-appointment.

### **Independent Directors**

In terms of Section 149 of the Act, following are the Independent Directors of the Company as on date of this Report:

<b>DIN</b>	<b>Name of the Director</b>	<b>Designation</b>
08415847	Ms. Ferida Avnish Chopra	Independent Director
08254398	Mr. Alok Ranjan	Independent Director

### **Declaration of Independent Directors**

All the Independent Directors of the Company have given declarations under Section 149(7) of the Act, that they meet the criteria of independence as laid down under Section 149(6) of the Act. The Independent Directors of the Company have undertaken requisite steps towards the inclusion of their names in the data bank of Independent Directors maintained with the Indian Institute of Corporate Affairs (IICA), in terms of Section 150 read with Rule 6 of the Companies (Appointment and Qualification of Directors) Rules, 2014.

In the opinion of the Board, all Independent Directors possess requisite qualifications, experience, and expertise and hold high standards of integrity required to discharge their duties with an objective independent judgment and without any external influence.

### **Related Party Transactions**

The Company's contracts/arrangements/transactions with related parties are in the ordinary course of business and on an arm's length basis. Thus, provisions of Section 188(1) of the Companies Act, 2013 are not applicable. During the year, the Company has not entered into any contract/arrangement/transaction with related parties that could be construed to be "material" in accordance with the "Policy for determining material Related Party Transactions" approved by the Board. Thus, there are no transactions that are required to be reported in Form AOC-2.

The Company has complied with the Accounting Standards on Related Party Transactions.

### **Internal Financial controls and their adequacy**

The Internal Control System is commensurate with the size, scale, and complexity of the Company's operations.

### **Directors' Responsibility Statement**

Pursuant to Section 134(5) of the Act, the Board of Directors, to the best of their knowledge and ability, confirm that: -

1. in the preparation of the annual accounts, the applicable Accounting Standards issued by the Institute of Chartered Accountants of India and requirements of the Companies Act have been followed and there are no material departures from the same;
2. appropriate accounting policies have been selected and applied consistently, and have made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as of March 31, 2025, and of the losses of the Company for the same year;
3. proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
4. the annual accounts have been prepared on a going-concern basis;

5. internal financial controls are followed by the Company and are adequate and operating effectively;
6. proper and adequate systems have been devised to ensure compliance with provisions of all applicable laws and such systems are adequate and operating effectively.

**Other Disclosures:**

1. During the year, no fraud has been reported by the Statutory Auditors to the Audit Committee or the Board under Section 143(12) of the Companies Act, 2013.
2. No orders were passed by the Regulator(s), Court(s), or Tribunal(s) that could impact the going concern status and the Company's operations in the future.
3. There are no disqualifications, reservations, adverse remarks, or disclaimers in the Statutory Auditors' Report.
4. There are no disqualifications, reservations, adverse remarks, or disclaimers in the Secretarial Auditors' Report.
5. The Company has not given any loans or guarantees under section 186 of the Companies Act, 2013.
6. The Company has complied with the applicable Secretarial Standards in Board Meetings and General Meetings.
7. During the year under review, there being no transactions/event/ occasion with respect to following items and no disclosure or reporting is required in respect of the same :
  - i) Issue of equity shares with differential rights as to dividend, voting or otherwise;
  - ii) Issue of debentures, bonds or any other convertible or non-convertible securities;
  - iii) Issue of warrants;
  - iv) Failure to implement any corporate action;
  - v) Issue of shares (including sweat equity shares) to employees of the Company under any scheme;
  - vi) Buy-back of shares under Section 67(3) of the Act;
  - vii) Details of revision of financial statement or the Report;
  - viii) Amounts received from director or relative of the director.
  - ix) Deviation or variation in connection with certain terms of a public issue, rights issue, preferential issue, etc.
  - x) Company's securities were not suspended for trading during the year.
8. No application has been made or proceeding is pending against the Company under the Insolvency and Bankruptcy Code (IBC), 2016.
9. Disclosure w.r.t. difference between the amounts of the valuation executed at the time of one-time settlement and the valuation done while taking a loan from the Banks or Financial Institutions is not applicable.

**Transfer to Reserves in Terms of Section 134 (3) (j) of the Companies Act, 2013**

During the year under review, the Company has made a profit/loss of Rs. 359.53/- Million which has been transferred to Reserves and Surplus.

**Company's policy relating to directors' appointment, payment of remuneration, and other matters provided under section 178(3) of the Companies Act, 2013**

The Company has devised terms relating to appointment of Directors, Managerial remuneration, Directors qualifications, positive attributes, independence of Directors, and other related matters as provided under Section 178 (3) of the Companies Act, 2013.

**Unsecured loan from directors**

During the year, the Company has not received any unsecured loans from the directors and/or the relatives of the directors of the Company.

**State of Affairs**

To carry on the business of manufacturing, process of design and development of high technology precision moulds, automated assemblies, internal tool manufacturing, and state-of-the-art injection moulding component-manufacturing facilities.

**Disclosure of Vigil Mechanism**

According to section 177 of the Companies Act, 2013 and rule 7 of the companies (Meetings of Board and its powers) rules, 2014 is applicable to the company. Hence, the Company has established the vigil mechanism and its policy. The Audit Committee of the Company is responsible for reviewing the same.

**Details of policy developed and implemented by the Company on its corporate social responsibility initiatives**

During the year under review, the provisions of Section 135 of the Companies Act, 2013 were applicable to the Company.

In accordance with Section 135(5) of the Act, read with the Companies (Corporate Social Responsibility Policy) Rules, 2014, the Company was required to spend 2% of the average net profits of the preceding three financial years on CSR activities during FY 2024-25. The CSR obligation for the year amounted to Rs. 0.41 million.

The Company fulfilled its obligation by spending ₹0.41 million towards the "Promotion of Healthcare," in line with its CSR Policy and Schedule VII of the Act. Further details, including initiatives undertaken and the composition of the CSR Committee, are provided in the Report on CSR Activities (Annexure-II) to this Report.

**Credit Rating**

The necessity to obtain a credit rating does not arise for the Company during the year under review.

**Annual evaluation of the board on its own performance and of the individual directors**

The Board has undertaken an annual evaluation of its own performance and of the Individual Directors as the said provisions is applicable to the company. The evaluation was carried out after taking into consideration inputs received from the Directors, covering various aspects of the Board's functioning such as adequacy and composition of the Board and Board culture, execution & performance of specific duties, obligations & governance, and discussion amongst the Directors.

### **Fixed Deposits**

The Company has not accepted any fixed deposits and hence there are no unclaimed deposits as of 31.03.2025.

### **Transfer of unclaimed dividend to Investor Education and Protection Fund**

There was no unpaid/unclaimed Dividend/Amount, therefore the provisions of Sections 124 and 125 of the Companies Act, 2013 relating to the transfer of unpaid/unclaimed Dividend/Amount to the Investor Education and Protection fund do not arise.

### **Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo**

- A. The information required under Section 134 of the Companies Act, 2013 read with the Companies (Accounts) Rules, 2014 with respect to technology absorption is given hereby. Operations of the company do not involve any kind of special technology and there was no expenditure on research & development during this financial year.
  
- B. Foreign Exchange Earnings : Nil
  
- C. Foreign Exchange Outgo : Rs. 66,26,248/-

### **Statement concerning the Development and Implementation of the Risk Management Policy of the Company**

The Company has a robust business risk management framework to identify and evaluate business risks and opportunities. The Company through its board oversees, the risk management process including risk identification, impact assessment, effective implementation of the plans, and risk reporting.

Also, the Company has a Board approved Foreign Exchange Risk Management policy to manage the forex risk to protect the budgeted level of exchange rates, ensure that risk management is within the risk limits for forex exposure defined in this policy, and ensure compliance with RBI guidelines/other statutory requirements for managing forex risk.

### **Maintenance of Cost Records and Cost Audit**

As specified by the Central Government, the Company does not fall under the criteria to maintain Cost Records and Cost Audit Report.

### **Disclosure under Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013**

The Company has complied with provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. The Company has in place a Policy for the prevention of sexual harassment in the workplace. The Company has also constituted Internal Complaints Committees under the Act. No complaint was received/pending under the above Act during the year.

### **Auditors**

#### **1. Statutory Auditors**

Shareholders' in their meeting held on 23.7.2024 approved the appointment of M/s Walker Chandiok & Co. LLP, Chartered Accountants (Firm's Registration No. 001076N/N500013) as Statutory Auditors of the Company for a term of five

consecutive years from the conclusion of 14<sup>th</sup> Annual General Meeting (AGM) till the conclusion of 19<sup>th</sup> AGM to be held in year 2029.

## **2. Secretarial Auditors**

Mr. Chetan Gupta, Practicing Company Secretary (M.No. FCS 6496 and CP No. 7077), Managing Partner of M/s APAC & Associates LLP, Company Secretaries, was appointed as the Secretarial Auditor to conduct a Secretarial Audit of your Company for the period 01.04.2024 to 31.03.2025. The Secretarial Audit Report for the said year is annexed herewith and forms part of this report as Annexure - I. The Report does not contain any qualification, reservation, or adverse remark. Further, there were no frauds reported by the Secretarial Auditors to the Board under Section 143(12) of the Companies Act, 2013.

## **3. Internal Auditors**

As per provisions of Section 138 and other applicable provisions of the Companies Act, 2013, Mr. Rajeev Kumar Sarpal (ICAI Membership No. 501720), as the Internal Auditor of the Company for F.Y. 2024-25.

### **Committees of the board**

The Board Committees play a crucial role in the Governance Structure of the Company and have been constituted to deal with specific areas/activities as mandated by applicable regulations, which concern the Company and need a closer review. The Board Committees are set up under the formal approval of the Board to carry out clearly defined roles that are considered to be performed by Members of the Board, as part of good governance practices. The minutes of the Meeting of all Committees are placed before the Board for review. The Board Committees can request special invitees to join the Meeting, as appropriate.

### **Audit Committee**

Though the company is a private company, it is a subsidiary of SPR Engenious Limited (a public company) and a step-down subsidiary of Shriram Pistons & Rings Limited (a listed public company) shall be deemed to be a public company. Accordingly, the provisions of Section 177 of the Companies Act, 2013 read with rules 6 and 7 of the Companies (Meetings of the Board and its Powers) Rules, 2013 apply to the Company.

As of 31.3.2025, the composition of the audit committee is as follows:

<b>S. No.</b>	<b>Name &amp; Category</b>	<b>Designation</b>
1.	Mr. Alok Ranjan, Non-Executive Independent Director	Chairperson
2.	Ms. Ferida Avnish Chopra, Non-Executive Independent Director	Member
3.	Mr. Krishnakumar Srinivasan, Non-Executive Director	Member

### **Committee Meetings**

During the year, 5 (Five) meetings of the Audit Committee were held on various dates viz., May 13, 2024, July 23, 2024, October 28, 2024, February 3, 2025, and March 25, 2025.

<b>Name of the Member</b>	<b>No. of Committee Meetings attended/ Total Meetings held during their tenure</b>
Mr. Krishnakumar Srinivasan	5/5
Mr. Alok Ranjan	5/5
Mr. Ferida Avnish Chopra	5/5

During the year, the Board has accepted all recommendations made by the Audit Committee

### **Nomination and Remuneration Committee**

Though the company is a private company, it is a subsidiary of SPR Engenious Limited (a public company) and a step-down subsidiary of Shriram Pistons & Rings Limited (a listed public company) shall be deemed to be a public company. Accordingly, the provision of Section 178(1) relating to the constitution of the Nomination and Remuneration Committee is applicable to the Company.

As of 31.3.2025, the composition of the NRC is as follows:

<b>S.No.</b>	<b>Name &amp; Category</b>	<b>Designation</b>
1.	Ms. Ferida Avnish Chopra, Non-Executive Independent Director	Chairperson
2.	Mr. Alok Ranjan, Non-Executive Independent Director	Member
3.	Mr. Krishnakumar Srinivasan, Non-Executive Director	Member

During the year, 1 (One) meeting of the nomination and remuneration committee was held on 13.5.2024.

<b>Name of the Member</b>	<b>No. of Committee Meetings attended/ Total Meetings held during their tenure</b>
Mr. Ferida Avnish Chopra	1/1
Mr. Alok Ranjan	1/1
Mr. Krishnakumar Srinivasan	1/1

### **Particulars of Employees**

The disclosure referred to in Section 197 of the Companies Act, 2013 read with Rule 5(2) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 does not apply to the Company as the Company is not a listed company.

### **Acknowledgments**

The Directors place on record their appreciation of the support extended to the Company by the Collaborators, the Bankers, and its business associates and their appreciation of the work of all ranks of the Company's personnel during the year.

**By order of the Board of Directors**  
For **SPR Takahata Precision India Private Limited**  
(formerly *Takahata Precision India Private Limited*)

New Delhi  
May 7, 2025

**Sd/-**  
**(Krishnakumar Srinivasan)**  
Chairman  
(DIN: 00692717)



Form No. MR-3

Secretarial Audit Report

(For the Financial year ended 31<sup>st</sup> March, 2025)

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,  
The Members,  
**SPR Takahata Precision India Private Limited**  
SP2-41 RIICO New Industrial Complex, Phase -III, Alwar,  
Neemrana, Rajasthan, India, 301705

We were appointed by the Board of Directors of **SPR Takahata Precision India Private Limited** (hereinafter called "the Company") at the Board Meeting held on May 13, 2024 to conduct the Secretarial Audit for the Financial year 2024-25.

#### **A. Management's Responsibility on Secretarial Compliances**

The Company's Management is responsible for the preparation and maintenance of the secretarial records and for devising proper systems to ensure compliance with the provisions of applicable laws and regulations.

#### **B. Auditor's Responsibility**

Our responsibility is to express an opinion on the secretarial records, standards and procedures followed by the Company with respect to secretarial compliances.

We believe that audit evidence and information obtained from the Company's management is adequate and appropriate for us to provide a basis for our opinion.

#### **C. Opinion**

- 1) We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by the Company. Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.
- 2) Based on our verification of the books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit and we hereby report that in our opinion, the Company has during the audit period covering the Financial period ended on the 31<sup>st</sup> March, 2025, complied with the statutory provisions listed hereunder and also that the Company has proper



Board-processes and Compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

- I. The Companies Act, 2013 (the Act) and the Rules made thereunder, as applicable;
- II. The Secretarial Standard with respect to Meetings of Board of Directors (SS-1) and General Meetings (SS-2) issued by the Institute of Company Secretaries of India;
- III. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the Rules made thereunder; **Not applicable**
- IV. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder to the extent applicable on unlisted Company; **Not applicable**
- V. Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; **Not applicable**
- VI. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'): -
  - a) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended; **Not applicable**
  - b) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended; **Not applicable**
  - c) \*The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015, as amended; **Not applicable**
  - d) The Securities and Exchange Board of India (Depository participant) Regulations, 2018, as amended; **Not applicable**
  - e) The Securities and Exchange Board of India (Issue of Capital and Disclosures Requirements) Regulations, 2018; - **Not applicable**.
  - f) The Securities and Exchange Board of India (Share based Employee benefits and Sweat Equity) Regulations, 2021 in relation to Employee Stock Option Scheme; - **Not applicable**.
  - g) The provisions of Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 **Not applicable**.
  - h) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client; **Not applicable**
  - i) The Securities and Exchange Board of India (Delisting of Equity Shares) regulations, 2021; **Not applicable**
  - j) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; - **Not applicable**.
- 3) We have also examined compliance with the applicable clauses of the Secretarial Standards issued by Institute of Company Secretaries of India.



**We further report that during the period under review:**

The Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

I further report, as informed to us, there no other Sector Specific Laws applicable to the company during the audit period. We have relied on the representations made by the Company and its officers for systems and mechanism formed by the Company for compliances under other applicable Acts, Laws and Regulations to the Company.

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

**For APAC & Associates LLP**  
**Company Secretaries,**  
**ICSI Unique Code.: P2011DE025300**  
**Peer Review Cert. No.: 3688/2023 valid till 30.06.2028**



Chetan Gupta  
Managing Partner  
Membership No.: F6496  
COP No.: 7077  
UDIN: F006496G000292914



**Place: New Delhi**  
**Date: May 07, 2025**

**This report is to be read with our letter of even date which is annexed as "Annexure A" and forms an integral part of this report.**

## Annexure A

To,

**SPR Takahata Precision India Private Limited**

SP2-41 RIICO New Industrial Complex, Phase -III, Alwar,  
Neemrana, Rajasthan, India, 301705

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these Secretarial Records based on our audit.
2. We have followed the audit practices and processes as we were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial Records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, we have obtained the Management representation about the compliance of laws, rules, and regulations and the happening of events etc.
5. The Compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For APAC & Associates LLP  
Company Secretaries,  
ICSI Unique Code.: P2011DE025300  
Peer Review Cert. No.: 3688/2023 valid till 30.06.2028



Chetan Gupta  
Managing Partner  
Membership No.: F6496  
COP No.: 7077  
UDIN: F006496G000292914



Place: New Delhi  
Date: May 07, 2025

## ANNEXURE TO BOARDS' REPORT

## ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR) ACTIVITIES

[Pursuant to Section 135 of the Companies Act, 2013 ("the Act") read with the Companies (Corporate Social Responsibility Policy) Rules, 2014]

**1. Brief outline on CSR Policy of the Company:**

To contribute to the sustainable development of society by supporting initiatives in education, skill development, and related areas, thereby creating a meaningful impact on communities.

**2. Composition of CSR Committee:**

Not Applicable

**3. Web-link where the Composition of the CSR committee, CSR Policy and CSR projects approved by the Board are disclosed on the website of the Company:**

Not Applicable

**4. Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable.: Not applicable**

**i) Average Net Profit of the Company as per Section 135(5) of the Act:** Rs. 20.29 Million

**ii) Two percent of the average net profit of the Company as per section 135(5) of the Act:** Rs. 0.41 Million

**iii) Surplus arising out of the CSR projects or programmes or activities of the previous financial years:** Nil

**iv) Amount required to be set off or the financial year, if any:** Nil

**v) Total CSR obligation for the financial year (b+c+d):** Rs. 0.41 Million

**6. i) Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project):** Rs. 0.41 Million

**ii) Amount spent on Administrative Overheads:** Rs. 0.025 Million

**iii) Amount spent on Impact Assessment, if applicable:** Nil

**iv) Total amount spent for the Financial Year [(i)+(ii)+(iii)]:** Rs. 0.41 Million

**v) CSR amount spent or unspent for the Financial Year:**

Amount Rs. Million

Total Amount Spent for the Financial Year	Total Amount transferred to Unspent CSR Account as per sub-section (6) of section 135		Amount transferred to any fund specified under Schedule VII as per second proviso to sub-section (5) of section 135.		
Nil	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
	Nil	NA	-	-	-

vi) Excess amount for set off, if any:

S. No.	Particulars	Amount (Rs. Million)
(i)	Two percent of average net profit of the Company as per sub section (5) of section 135	0.41 Million
(ii)	Total amount spent for the Financial Year 2024-25	0.41 Million
(iii)	Excess amount spent for the financial year [(ii)-(i)]	NIL
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	NIL
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	NIL

7. a) Details of Unspent Corporate Social Responsibility amount for the preceding three financial years: Not applicable

S. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under Section 135 (6)	Balance Amount in Unspent CSR Account under Sub-section (6) of Section 135	Amount spent in the reporting Financial Year	Amount transferred to any fund specified under Schedule VII as per Section 135(6), if any			Amount remaining to be spent in succeeding financial years.	Deficiency, if any
					Name of the Fund	Amount	Date of transfer		
Not applicable									

8. Whether any capital assets have been created or acquired through CSR amount spent in the Financial Years

Yes       No

If Yes, enter the number of Capital assets created/ acquired: Not Applicable

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year.

S. No.	Short particulars of the property or asset(s) [including complete address and location of the property]	Pin code of the property or asset(s)	Date of creation	Amount of CSR amount spent	Details of entity/ Authority/beneficiary of the registered owner		
					CSR Registration Number, if applicable	Name	Registered address
Not Applicable							

**9. Specify the reason (s), if the Company has failed to spend two percent of the average net profit as per Section 135(5):** Not applicable

New Delhi  
May 7, 2025

Sd/-  
**Krishnakumar Srinivasan**  
Chairman

# Walker Chandiok & Co LLP

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## Walker Chandiok & Co LLP

L-41, Connaught Circus,  
Outer Circle,  
New Delhi - 110 001  
India

T +91 11 4500 2219  
F +91 11 4278 7071

### Independent Auditor's Report

**To the Members of SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited)**

### Report on the Audit of the Financial Statements

#### Opinion

1. We have audited the accompanying financial statements of SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited) ('the Company'), which comprise the Balance Sheet as at 31 March 2025, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Cash Flow and the Statement of Changes in Equity for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information.
2. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 ('the Act') in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards ('Ind AS') specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015 and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2025, and its profit (including other comprehensive income), its cash flows and the changes in equity for the year ended on that date.

#### Basis for Opinion

3. We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

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Chartered Accountants

Offices in Ahmedabad, Bengaluru, Chandigarh, Chennai, Dehradun, Gurugram, Hyderabad, Kochi, Kolkata, Mumbai, New Delhi, Noida and Pune

Walker Chandiok & Co LLP is registered with limited liability with identification number AAC-2085 and has its registered office at L-41, Connaught Circus, Outer Circle, New Delhi, 110001, India



# Walker Chandiok & Co LLP

Independent Auditor's Report of even date to the members of SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited) on the financial statements for the year ended 31 March 2025 (cont'd)

## Information other than the Financial Statements and Auditor's Report thereon

4. The Company's Board of Directors are responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

5. The accompanying financial statements have been approved by the Company's Board of Directors. The Company's Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS specified under section 133 of the Act and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.
6. In preparing the financial statements, the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.
7. The Board of Directors is also responsible for overseeing the Company's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

8. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



(This has been intentionally left blank)

# Walker Chandiok & Co LLP

**Independent Auditor's Report of even date to the members of SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited) on the financial statements for the year ended 31 March 2025 (cont'd)**

9. As part of an audit in accordance with Standards on Auditing, specified under section 143(10) of the Act we exercise professional judgment and maintain professional skepticism throughout the audit. We also:
  - Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
  - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls;
  - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
  - Conclude on the appropriateness of Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern; and
  - Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
10. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## Report on Other Legal and Regulatory Requirements

11. As required by section 197(16) of the Act, based on our audit, we report that the Company has paid remuneration to its directors during the year in accordance with the provisions of and limits laid down under section 197 read with Schedule V to the Act.
12. As required by the Companies (Auditor's Report) Order, 2020 ('the Order') issued by the Central Government of India in terms of section 143(11) of the Act we give in the Annexure A, a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
13. Further to our comments in Annexure A, as required by section 143(3) of the Act based on our audit, we report, to the extent applicable, that:
  - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit of the accompanying financial statements;
  - b) in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books



# Walker Chandiok & Co LLP

**Independent Auditor's Report of even date to the members of SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited) on the financial statements for the year ended 31 March 2025 (cont'd)**

- c) The financial statements dealt with by this report are in agreement with the books of account;
- d) in our opinion, the aforesaid financial statements comply with Ind AS specified under section 133 of the Act;
- e) On the basis of the written representations received from the directors and taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2025 from being appointed as a director in terms of section 164(2) of the Act;
- f) With respect to the adequacy of the internal financial controls with reference to financial statements of the Company as on 31 March 2025 and the operating effectiveness of such controls, refer to our separate report in Annexure B, wherein we have expressed an unmodified opinion; and
- g) With respect to the other matters to be included in the Auditor's Report in accordance with rule 11 of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion and to the best of our information and according to the explanations given to us:
  - i. the Company, as detailed in note 37 to the financial statements, has disclosed the impact of pending litigations on its financial position as at 31 March 2025.
  - ii. the Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses as at 31 March 2025.;
  - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company during the year ended 31 March 2025.;
  - iv.
    - a. The management has represented that, to the best of its knowledge and belief, as disclosed in 44 (iv) to the financial statements, no funds have been advanced or loaned or invested (either from borrowed funds or securities premium or any other sources or kind of funds) by the Company to or in any person(s) or entity(ies), including foreign entities ('the intermediaries'), with the understanding, whether recorded in writing or otherwise, that the intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ('the Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf the Ultimate Beneficiaries;
    - b. The management has represented that, to the best of its knowledge and belief, as disclosed in note 44 (v) to the financial statements, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ('the Funding Parties'), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ('Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
    - c. Based on such audit procedures performed as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the management representations under sub-clauses (a) and (b) above contain any material misstatement.
  - v. The Company has not declared or paid any dividend during the year ended 31 March 2025.



# Walker Chandiok & Co LLP

Independent Auditor's Report of even date to the members of SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited) on the financial statements for the year ended 31 March 2025 (cont'd)

vi. As stated in note 45 to the financial statements and based on our examination which included test checks, the Company, in respect of financial year commencing on or after 1 April 2024, has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with. Furthermore, the audit trail has been preserved by the Company as per the statutory requirements for record retention from the date the audit trail was enabled for the accounting software.

For **Walker Chandiok & Co LLP**  
Chartered Accountants  
Firm's Registration No.: 001076N/N500013

*Arun Tandon*

**Arun Tandon**  
Partner  
Membership No.: 517273  
UDIN: 25517273BMIDAG7623



**Place:** New Delhi  
**Date:** 07 May 2025

# Walker Chandiok & Co LLP

**Annexure A referred to in paragraph 12 of the Independent Auditor's Report of even date to the members of SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited) on the financial statements for the year ended 31 March 2025**

In terms of the information and explanations sought by us and given by the Company and the books of account and records examined by us in the normal course of audit, and to the best of our knowledge and belief, we report that:

- (i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment, capital work-in-progress and relevant details of right-of-use assets.  
(B) The Company has maintained proper records showing full particulars of intangible assets.
- (b) The Company has a regular programme of physical verification of its property, plant and equipment, capital work-in-progress and relevant details of right-of-use assets under which the assets are physically verified in a phased manner over a period of three years, which in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. In accordance with this programme, certain property, plant and equipment, capital work-in-progress and relevant details of right-of-use assets were verified during the year and no material discrepancies were noticed on such verification.
- (c) The title deeds of all the immovable properties held by the Company (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee), disclosed in note 3 and 6 to the financial statements, are held in the name of the Company. For title deeds of immovable properties in the nature of land situated at SP2-41, New Industrial Complex, Phase 3, Neemrana, Rajasthan with gross carrying value of Rs. 28.61 millions as at 31 March 2025, which have been mortgaged as security for loans or borrowings taken by the Company, confirmations with respect to title of the Company have been directly obtained by us from the respective lenders.
- (d) The Company has adopted cost model for its Property, Plant and Equipment including right-of-use assets and intangible assets. Accordingly, reporting under clause 3(i)(d) of the Companies (Auditor's Report) Order 2020 (hereinafter referred to as 'the Order') is not applicable to the Company.
- (e) No proceedings have been initiated or are pending against the Company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 (as amended) and rules made thereunder.

- (ii) (a) The management has conducted physical verification of inventory at reasonable intervals during the year, except for goods-in-transit. In our opinion, the coverage and procedure of such verification by the management is appropriate and where discrepancies of 10% or more in the aggregate for each class of inventory noticed on physical verification as compared to book records have been properly dealt with in the books of account. In respect of goods-in-transit, these have been confirmed from corresponding receipt and/or dispatch inventory records.
- (b) The Company has not been sanctioned working capital limits in excess of five crore rupees by banks or financial institutions on the basis of security of current assets at any point of time during the year. Accordingly, reporting under clause 3(ii)(b) of the Order is not applicable to the Company.
- (iii) The Company has not made any investment in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured to companies, firms, Limited Liability Partnerships (LLPs) or any other parties during the year. Accordingly, reporting under clause 3(iii) of the Order is not applicable to the Company.



# Walker Chandiok & Co LLP

Annexure A referred to in paragraph 12 of the Independent Auditor's Report of even date to the members of SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited) on the financial statements for the year ended 31 March 2025 (cont'd)

- (iv) The Company has not entered into any transaction covered under sections 185 and 186 of the Act. Accordingly, reporting under clause 3(iv) of the Order is not applicable to the Company.
- (v) In our opinion, and according to the information and explanations given to us, the Company has not accepted any deposits or there are no amounts which have been deemed to be deposits within the meaning of sections 73 to 76 of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended). Accordingly, reporting under clause 3(v) of the Order is not applicable to the Company.
- (vi) The Central Government has not specified maintenance of cost records under sub-section (1) of section 148 of the Act, in respect of Company's products/ services / business activities. Accordingly, reporting under clause 3(vi) of the Order is not applicable.
- (vii)(a) In our opinion and according to the information and explanations given to us, the Company is regular in depositing undisputed statutory dues including goods and services tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess and other material statutory dues, as applicable, with the appropriate authorities. Further, no undisputed amounts payable in respect thereof were outstanding at the year-end for a period of more than six months from the date they became payable.
- (b) According to the information and explanations given to us, we report that there are no statutory dues referred in sub-clause (a) which have not been deposited with the appropriate authorities on account of any dispute except for the following:

(Amount in Rs. millions)					
Name of the statute	Nature of dues	Gross Amount	Amount paid under Protest	Period to which the amount relates	Forum where dispute is pending
Income tax Act, 1961	Income tax	21.05	7.84	AY 2017-18	Appellate authority up to Commissioners' level
Income tax Act, 1961	Income tax	6.10	-	AY 2018-19	Appellate authority up to Commissioners' level
Income tax Act, 1961	Income tax	4.63	-	AY 2020-21	Appellate authority up to Commissioners' level
Goods and Services Tax Act, 2017	Goods and Services tax	1.94	0.18	July 2017 to March 2021	Appellate authority up to Tribunal
Goods and Services Tax Act, 2017	Goods and Services tax	0.16	0.00*	April 2020 to March 2021	Appellate authority up to Commissioners' Appeal
Goods and Services Tax Act, 2017	Goods and Services tax	62.96	-	July 2017 to September 2023	Appellate authority up to Commissioners' Appeal

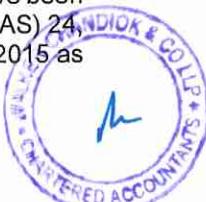
\*Rounded off to zero



# Walker Chandiok & Co LLP

Annexure A referred to in paragraph 12 of the Independent Auditor's Report of even date to the members of SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited) on the financial statements for the year ended 31 March 2025 (cont'd)

- (viii) According to the information and explanations given to us, we report that no transactions were surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961) which have not been previously recorded in the books of accounts.
- (ix)
  - (a) In our opinion and according to the information and explanations given to us, the Company has not defaulted in repayment of its loans or borrowings or in the payment of interest thereon to any lender.
  - (b) According to the information and explanations given to us including representation received from the management of the Company, and on the basis of our audit procedures, we report that the Company has not been declared a willful defaulter by any bank or financial institution or government or any government authority.
  - (c) In our opinion and according to the information and explanations given to us, money raised by way of term loans were applied for the purposes for which these were obtained.
  - (d) In our opinion and according to the information and explanations given to us, the Company has not raised any funds on short term basis during the year. Accordingly, reporting under clause 3(ix)(d) of the Order is not applicable to the Company.
  - (e) According to the information and explanations given to us, we report that the Company does not have any subsidiaries, associates or joint ventures. Accordingly, reporting under clause 3(ix)(e) and clause 3(ix)(f) of the Order is not applicable to the Company.
- (x) (a) The Company has not raised any money by way of initial public offer or further public offer (including debt instruments), during the year. Accordingly, reporting under clause 3(x)(a) of the Order is not applicable to the Company.
  - (b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or (fully, partially or optionally) convertible debentures during the year. Accordingly, reporting under clause 3(x)(b) of the Order is not applicable to the Company.
- (xi) (a) To the best of our knowledge and according to the information and explanations given to us, no fraud by the Company or no fraud on the Company has been noticed or reported during the period covered by our audit.
  - (b) According to the information and explanations given to us including the representation made to us by the management of the Company, no report under sub-section 12 of section 143 of the Act has been filed by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014, with the Central Government for the period covered by our audit.
  - (c) According to the information and explanations given to us including the representation made to us by the management of the Company, there are no whistle-blower complaints received by the Company during the year.
- (xii) The Company is not a Nidhi Company and the Nidhi Rules, 2014 are not applicable to it. Accordingly, reporting under clause 3(xii) of the Order is not applicable to the Company.
- (xiii) In our opinion and according to the information and explanations given to us, all transactions entered into by the Company with the related parties are in compliance with sections 177 and 188 of the Act, where applicable. Further, the details of such related party transactions have been disclosed in the financial statements, as required under Indian Accounting Standard (Ind AS) 24, Related Party Disclosures specified in Companies (Indian Accounting Standards) Rules 2015 as prescribed under section 133 of the Act.



# Walker Chandiok & Co LLP

Annexure A referred to in paragraph 12 of the Independent Auditor's Report of even date to the members of SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited) on the financial statements for the year ended 31 March 2025 (cont'd)

- (xiv) (a) In our opinion and according to the information and explanations given to us, the Company has an internal audit system which is commensurate with the size and nature of its business as required under the provisions of section 138 of the Act.
- (b) We have considered the reports issued by the Internal Auditors of the Company till date for the period under audit.
- (xv) According to the information and explanation given to us, the Company has not entered into any non-cash transactions with its directors or persons connected with its directors and accordingly, reporting under clause 3(xv) of the Order with respect to compliance with the provisions of section 192 of the Act are not applicable to the Company.
- (xvi) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, reporting under clauses 3(xvi)(a), (b) and (c) of the Order are not applicable to the Company.
- (d) Based on the information and explanations given to us and as represented by the management of the Company, the Group (as defined in Core Investment Companies (Reserve Bank) Directions, 2016) does not have any CIC.
- (xvii) The Company has not incurred any cash losses in the current financial year as well as the immediately preceding financial year.
- (xviii) There has been no resignation of the statutory auditors during the year. Accordingly, reporting under clause 3(xviii) of the Order is not applicable to the Company.
- (xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information in the financial statements, our knowledge of the plans of the Board of Directors and management and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- (xx)
  - (a) In our opinion and according to the information and explanations given to us, there are no unspent amounts towards Corporate Social Responsibility pertaining to other than ongoing projects as at end of the current financial year. Accordingly, reporting under clause 3(xx)(a) of the Order is not applicable to the Company.
  - (b) In our opinion and according to the information and explanations given to us, there are no unspent amounts towards Corporate Social Responsibility pertaining to any ongoing project as at end of the current financial year. Accordingly, reporting under clause 3(xx)(b) of the Order is not applicable to the Company.

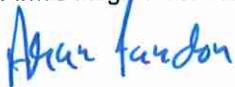


# Walker Chandiok & Co LLP

Annexure A referred to in paragraph 12 of the Independent Auditor's Report of even date to the members of SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited) on the financial statements for the year ended 31 March 2025 (cont'd)

(xxi) The reporting under clause 3(xxi) of the Order is not applicable in respect of audit of standalone financial statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

For Walker Chandiok & Co LLP  
Chartered Accountants  
Firm's Registration No.: 001076N/N500013



Arun Tandon  
Partner  
Membership No.: 517273  
UDIN: 25517273BMIDAG7623

Place: New Delhi  
Date: 07 May 2025

# Walker Chandiok & Co LLP

## Annexure B

### Independent Auditor's Report on the internal financial controls with reference to the financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ('the Act')

1. In conjunction with our audit of the financial statements of SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited) ('the Company') as at and for the year ended 31 March 2025, we have audited the internal financial controls with reference to financial statements of the Company as at that date.

#### Responsibilities of Management and Those Charged with Governance for Internal Financial Controls

2. The Company's Board of Directors is responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ('the Guidance Note') issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of the Company's business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

#### Auditor's Responsibility for the Audit of the Internal Financial Controls with Reference to Financial Statements

3. Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the ICAI prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements, and the Guidance Note issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.
4. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements includes obtaining an understanding of such internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.
5. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to financial statements.

#### Meaning of Internal Financial Controls with Reference to Financial Statements

6. A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.



# Walker Chandiok & Co LLP

Annexure B to the Independent Auditor's Report of even date to the members of SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited) on the financial statements for the year ended 31 March 2025 (cont'd)

## **Inherent Limitations of Internal Financial Controls with Reference to Financial Statements**

- Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

## **Opinion**

- In our opinion, the Company has, in all material respects, adequate internal financial controls with reference to financial statements and such controls were operating effectively as at 31 March 2025, based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

**For Walker Chandiok & Co LLP**

Chartered Accountants

Firm's Registration No.: 001076N/N500013



**Arun Tandon**

Partner

Membership No.: 517273

UDIN: 25517273BMIDAG7623

**Place:** New Delhi

**Date:** 07 May 2025

0/C

SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)

Balance Sheet as at 31 March 2025

	Note no.	As at 31 March 2025 Rs. million	As at 31 March 2024 Rs. million
<b>ASSETS</b>			
<b>Non-current assets</b>			
a) Property, plant and equipment	3	1,174.18	1,191.07
b) Capital work-in-progress	4	21.69	53.63
c) Intangible assets	5	4.06	5.52
d) Right-of-use assets	6	127.51	27.97
e) Financial assets			
(i) Other financial assets	7	61.61	11.61
f) Other non-current assets	8	17.99	15.11
g) Deferred tax assets (net)	17	38.59	-
		<u>1,445.63</u>	<u>1,304.91</u>
<b>Current assets</b>			
a) Inventories	9	293.19	283.43
b) Financial assets			
(i) Trade receivables	10	395.95	322.32
(ii) Cash and cash equivalents	11	84.36	205.95
(iii) Other bank balances other than (ii) above	11	247.12	110.00
(iv) Other financial assets	7	10.38	3.73
c) Other current assets	8	54.66	57.20
		<u>1,085.66</u>	<u>982.63</u>
		<u>2,531.29</u>	<u>2,287.54</u>
<b>TOTAL ASSETS</b>			
<b>EQUITY AND LIABILITIES</b>			
<b>Equity</b>			
a) Equity share capital	12	1,835.00	1,835.00
b) Other equity	13	(591.56)	(951.34)
		<u>1,240.44</u>	<u>883.66</u>
<b>Liabilities</b>			
<b>Non-current liabilities</b>			
a) Financial liabilities			
(i) Borrowings	14	714.94	950.58
(ii) Provisions	15	18.44	15.03
		<u>733.38</u>	<u>965.61</u>
<b>Current liabilities</b>			
a) Financial liabilities			
(i) Borrowings	18	244.44	122.22
(ii) Trade payables	19	12.11	16.75
Total outstanding dues of micro enterprises and small enterprises.		185.92	193.62
Total outstanding dues of creditors other than micro enterprises and small enterprises.			
(iii) Other financial liabilities	20	24.04	40.46
b) Other current liabilities	16	83.82	64.65
c) Provisions	15	7.14	0.57
		<u>537.47</u>	<u>438.27</u>
		<u>2,531.29</u>	<u>2,287.54</u>
<b>TOTAL EQUITY AND LIABILITIES</b>			

See accompanying notes to the financial statements

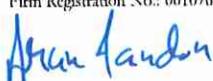
1-45

In terms of our report attached

For Walker Chandiok & Co LLP

Chartered Accountants

Firm Registration No.: 001076N/N50001

  
Arun Tandon

Arun Tandon  
Partner  
Membership No. 517273

Place : New Delhi  
Date: 07 May 2025



Nidhi Kandwal  
Company Secretary  
Place : New Delhi

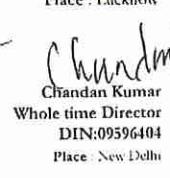
Praveer Yadav  
Chief Financial Officer  
Place : New Delhi

For and on behalf of the Board of Directors

  
Krishnakumar Srinivasan  
Chairman  
DIN : 00692717  
Place : New Delhi

  
Alok Ranjan  
Director  
DIN: 08254398  
Place : Lucknow

  
Deepak Dimri  
Managing Director  
DIN: 03344410  
Place : New Delhi

  
Chandan Kumar  
Whole time Director  
DIN: 09596404  
Place : New Delhi

SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)

Statement of Profit and Loss for the year ended 31 March 2025

	Note no.	For the year ended 31 March 2025 Rs. million	For the year ended 31 March 2024 Rs. million
I	Revenue from operations	21	2,951.58
II	Other income	22	25.83
III	<b>Total income (I+II)</b>	<b>2,977.41</b>	<b>2,675.08</b>
IV	<b>Expenses</b>		
	Cost of materials consumed	23	1,862.08
	(Increase) / decrease in inventories of finished goods and work-in-progress	24	32.35
	Employee benefits expense	25	243.91
	Finance costs	26	90.11
	Depreciation and amortisation expense	27	113.25
	Other expenses	28	317.28
	<b>Total expenses</b>	<b>2,658.98</b>	<b>2,553.55</b>
V	<b>Profit before tax (III-IV)</b>	<b>318.43</b>	<b>134.13</b>
VI	<b>Tax expense:</b>		
	i) Current tax	17	3.45
	ii) Tax related to earlier years	17	0.74
	iii) Deferred tax	17	(37.66)
			(41.11)
			<b>4.19</b>
VII	<b>Profit for the year (V-VI)</b>	<b>359.54</b>	<b>129.94</b>
VIII	<b>Other comprehensive income</b>		
	(i) Items that will not be reclassified to profit or loss		
	a) Remeasurements of the post employment defined benefit plans		(3.69)
	b) Income tax relating to items that will not be reclassified to profit or loss.		0.93
	<b>Total other comprehensive income</b>	<b>(2.76)</b>	<b>(0.47)</b>
	<b>Total comprehensive income (VII+VIII)</b>	<b>356.78</b>	<b>129.47</b>
	<b>Earnings per share ( of Rs. 10/- each)</b>	<b>30</b>	
	Basic (Rs)		1.96
	Diluted (Rs)		1.96
			0.78
			0.78

See accompanying notes to the financial statements

1-45

In terms of our report attached  
For Walker Chandiock & Co LLP  
Chartered Accountants  
Firm Registration No. :001076N/N500013

Arun Tandon  
Partner  
Membership No. 517273

Place: New Delhi  
Date: 07 May 2025



Nidhi Kandwal  
Company Secretary  
Place : New Delhi



Praveer Yadav  
Chief Financial Officer  
Place : New Delhi

*krishnakumar*  
Krishnakumar Srinivasan  
Chairman  
DIN : 00692717  
Place : New Delhi

*ayya*  
Alok Ranjan  
Director  
DIN: 08254398  
Place : Lucknow

*deepak*  
Deepak Dimri  
Managing Director  
DIN: 03344410  
Place : New Delhi

*Chandan*  
Chandan Kumar  
Whole time Director  
DIN:09596404  
Place : New Delhi

SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)  
Statement of Cash flows for the year ended 31 March 2025

	Year ended 31 March 2025 Rs. million	Year ended 31 March 2024 Rs. Million
<b>A. Cash flow from operating activities</b>		
Profit before tax	318.43	134.13
Adjustments for :		
Depreciation/ amortisation (refer note 27)	113.25	183.87
Finance costs (refer note 26)	90.11	88.30
Provision for doubtful debts (net) (refer note 28)	1.38	4.20
Interest income (refer note 22)	(18.01)	(11.97)
Net gain on sale/ fair valuation of current investments (refer note 22)	(6.39)	(0.45)
Unrealised exchange rate variation (net)	0.02	(1.03)
(Profit)/loss on sale/retirement of property, plant and equipment (refer note 22)	(1.40)	0.06
<b>Operating profit before working capital changes</b>	<b>497.39</b>	<b>397.11</b>
Adjustments for:		
(Increase)/ decrease in inventories	(9.76)	(26.37)
(Increase)/ decrease in trade receivables	(75.01)	(20.99)
(Increase)/ decrease in other financial assets (current and non-current)	0.25	(3.22)
(Increase)/ decrease in other assets (current and non-current)	3.75	32.13
Increase/ (decrease) in trade payables	(12.36)	7.42
Increase/ (decrease) in other financial liabilities (current and non-current)	(15.51)	46.21
Increase/ (decrease) in other liabilities and provisions (current and non current)	25.41	43.15
<b>Cash generated from operations</b>	<b>414.16</b>	<b>475.44</b>
Income tax paid (net)	(0.64)	(19.70)
<b>Net cash generated from operating activities</b>	<b>(A)</b>	<b>413.52</b>
	<b>455.74</b>	
<b>B. Cash flow from investing activities</b>		
Investment in deposit with banks	(297.12)	(110.00)
Proceeds from redemption of deposit with banks	110.00	178.20
Proceeds from redemption of current investments	2,541.26	250.45
Purchases of current investments	(2,534.87)	(250.00)
Interest received	11.12	9.79
Sale of property, plant and equipment	1.74	0.11
Purchase of property, plant and equipment (including capital work-in-progress and right of use assets)	(162.82)	(105.55)
Purchase of other intangible assets	-	(1.05)
<b>Net cash used in investing activities</b>	<b>(B)</b>	<b>(330.69)</b>
	<b>(28.05)</b>	
<b>C. Cash flow from financing activities</b>		
Interest paid	(82.21)	(82.78)
Proceeds from non-current borrowings	-	1,100.00
Repayment of non-current borrowings	(122.22)	(1,330.06)
<b>Net cash used in financing activities</b>	<b>(C)</b>	<b>(204.43)</b>
	<b>(312.84)</b>	
<b>Net (decrease)/increase in cash and cash equivalents</b>	<b>(A+B+C)</b>	<b>114.85</b>
<b>Cash and cash equivalents at the beginning of the year</b>	<b>205.95</b>	<b>91.10</b>
<b>Cash and cash equivalents at the end of the year</b>	<b>84.36</b>	<b>205.95</b>

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**SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)**  
**Statement of Cash flows for the year ended 31 March 2025**

	As at 31 March 2025 Rs. million	As at 31 March 2024 Rs. million
<b>Components of cash and cash equivalents</b>		
Cash in hand	0.20	0.16
Balances with banks		
- current accounts	84.16	175.79
- Deposits with banks, with original maturity less than 3 months	-	30.00
	<b>84.36</b>	<b>205.95</b>

**Notes to statement of cash flows:**

The cash flow statement has been prepared under the indirect method as set out in Indian Accounting Standard (Ind AS) 7.

See accompanying notes to the financial statements

1-45

In terms of our report attached  
For Walker Chandiok & Co LLP  
Chartered Accountants  
Firm Registration No. : 001076N/N500013

*Arun Tandon*  
Arun Tandon

Partner  
Membership No. 517273

Place: New Delhi  
Date: 07 May 2025



*Mandir*  
Nidhi Kandwal  
Company Secretary  
Place : New Delhi

*Yadav*  
Praveer Yadav  
Chief Financial  
Officer  
Place : New Delhi

*Deepak*  
Deepak Dimri  
Managing Director  
DIN: 03344410  
Place : New Delhi

*Chandu*  
Chandan Kumar  
Whole time Director  
DIN:09596404  
Place : New Delhi

For and on behalf of the Board of Directors

*Krishnakumar*  
Krishnakumar Srinivasan  
Chairman  
DIN : 00692717  
Place : New Delhi

*Alok*  
Alok Ranjan  
Director  
DIN: 08254398  
Place : Lucknow

**SPR Takahata Precision India Private Limited**  
 (formerly Takahata Precision India Private Limited)  
 Statement of Changes in Equity as at 31 March 2025

**a) Fully paid up equity shares**  
 (face value of Rs 10/- each)

	No of shares	Rs. million
Balance as at 31 March 2023	93,500,000.00	935.00
Add: issued during the year	90,000,000.00	900.00
Balance as at 31 March 2024	<u>183,500,000.00</u>	<u>1,835.00</u>
Add: issued during the year		
Balance as at 31 March 2025	<u>183,500,000.00</u>	<u>1,835.00</u>

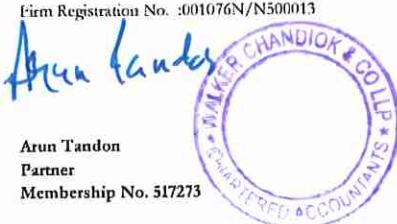
**(b) Other equity**

Particulars	Reserves and surplus	Deemed equity contribution (refer note 13)	Total
	Retained earnings		
Balance as at 31 March 2023	(1,111.77)	-	(1,111.77)
Profit for the year	129.94	-	129.94
Equity contribution on account of corporate guarantee	-	30.96	30.96
Other comprehensive income for the year, net of tax	(0.47)	-	(0.47)
Balance as at 31 March 2024	(982.30)	30.96	(951.34)
Profit for the year	359.54	-	359.54
Other comprehensive income for the year, net of tax	(2.76)	-	(2.76)
Balance as at 31 March 2025	(625.52)	30.96	(594.56)

See accompanying notes to the financial statements

1-45

In terms of our report attached  
 For Walker Chandok & Co LLP  
 Chartered Accountants  
 Firm Registration No. 001076N/N500013



Arun Tandon  
 Partner  
 Membership No. 517273

Date: 07 May 2025  
 Place: New Delhi



Nidhi Kandwal  
 Company Secretary  
 Place: New Delhi

Praveer Yadav  
 Chief Financial Officer  
 Place: New Delhi

For and on behalf of the Board of Directors  
 Krishnakumar Srinivasan  
 Chairman  
 DIN: 00692717  
 Place: New Delhi

Alok Ranjan  
 Director  
 DIN: 08254398  
 Place: Lucknow

Deepak Dimri  
 Managing Director  
 DIN: 03344410  
 Place: New Delhi

Chandan Kumar  
 Whole time  
 Director  
 DIN: 09596404  
 Place: New Delhi

*Mandir* *J. Krishnakumar* *Alok Ranjan*  
*Praveer Yadav* *Deepak Dimri* *Chandan Kumar*

**SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)**

**Notes to the financial statements for the year ended 31 March 2025**

**1. Corporate information**

SPR Takahata Precision India Private Limited (formerly Takahata Precision India Private Limited) ('the Company'), is a private limited company incorporated under the Companies Act, 1956 and having its registered office at SP2-41 RIICO New Industrial Complex, Phase – III, Neemrana, Alwar, Rajasthan – 301705. The Company is engaged in the primary business of manufacturing and distribution of precision moulded resin parts/precision metal moulds/assembled resin parts using advanced injection moulding technology for automotive and industrial applications.

The financial statements of the Company are approved for issuance by the Company's Board of Directors on 07 May 2025.

**2. Material accounting policy information**

**2.1.1 Basis of accounting and preparation of financial statements**

The financial statements ("financial statements") have been prepared in accordance with the Indian Accounting Standard (Ind AS) notified under section 133 of the Companies Act, 2013, read together with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015, Companies (Indian Accounting Standards) Amendment Rules, 2016 and Companies (Indian Accounting Standards) Amendment Rules, 2017 issued by the Ministry of Corporate Affairs ('MCA').

The financial statements have been prepared under historical cost convention on accrual and going concern basis, except for the following assets and liabilities:-

- i) Certain financial assets and liabilities measured at fair value (refer accounting policy regarding financial instruments).
- ii) Defined benefit liabilities are measured at present value of defined benefit obligation.
- iii) Certain financial assets and liabilities at amortised cost.

Accounting policies have been consistently applied except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

The financial statements are presented in INR ("Indian Rupees") and all values are rounded to the nearest million, except when otherwise indicated.

**2.1.2 Fair value measurement**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes is determined on such a basis



**SPR Takahata Precision India Private Limited**  
(formerly **Takahata Precision India Private Limited**)

**Notes to the financial statements for the year ended 31 March 2025**

and measurements that have some similarities to fair value but are not fair value, such as net realisable value in Ind AS 2 or value in use in Ind AS 36.

In addition, for financial reporting purpose, fair value measurement are categorised into level 1, 2, or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in the entirety, which are described as follows:

- Level 1: This level includes financial assets that are measured by reference to quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: This level includes financial assets and liabilities, measured using inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices).
- Level 3: This level includes financial assets and liabilities measured using inputs that are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part, using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data..

#### **2.1.3 Current versus non-current classification**

The Company presents assets and liabilities in the balance sheet based on current/non-current classification

The Company classifies an asset as current asset when:

- it expects to realise the asset, or intends to sell or consume it, in its normal operating cycle;
- it holds the asset primarily for the purpose of trading;
- it expects to realise the asset within twelve months after the reporting period; or
- the asset is cash or a cash equivalent unless the asset is restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is classified as current when:

- it is expected to be settled in normal operating cycle;
- it holds the liability primarily for the purpose of trading;
- the liability is due to be settled within twelve months after the reporting period; or
- it does not have an unconditional right to defer settlement of the liability for at least twelve months after the reporting period. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.



**SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)**

**Notes to the financial statements for the year ended 31 March 2025**

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash or cash equivalents.

The Company's normal operating cycle is twelve months.

**2.2. Significant accounting judgements, estimates and assumptions.**

The preparation of the financial statements is in conformity with Indian Accounting Standards (Ind AS) and requires the management to make estimates and assumptions considered in the reported amounts of assets and liabilities and disclosures relating to contingent liabilities as at the date of the financial statements and the reported income and expenses during the year. The management believes that the estimates used in preparation of the financial statements are prudent and reasonable. Future results could differ due to these estimates and the differences between the actual results and the estimates are recognised in the periods in which the results are known / materialise information, about significant areas of estimation uncertainty and critical judgments in applying accounting policies that have the most significant effect on the amounts recognized in the financial statements is included in the following notes.

- Deferred tax : Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the corresponding amounts used for taxation purposes. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.
- Useful lives of depreciable/amortisable assets : value of property, plant and equipment and intangibles at the end of each reporting period. Factors such as changes in the expected level of usage could significantly impact the economic useful lives and the residual values of these assets. Consequently, the future depreciation charge could be revised and may have an impact on the profit of the future years.
- Estimation of defined benefit obligation: Employee benefit obligations are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments. These include the estimation of the appropriate discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, the employee benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.
- Estimation for expected credit losses of trade receivables : Trade receivables do not carry any interest and are stated at their normal value as reduced by appropriate allowances for estimated irrecoverable amounts. Individual trade receivables are written off when management believes that there is uncertainty of collections. Provision is recognised based on the expected credit losses, which are the present value of the cash shortfall over the expected life of the financial assets.



**SPR Takahata Precision India Private Limited**  
**(formerly Takahata Precision India Private Limited)**

**Notes to the financial statements for the year ended 31 March 2025**

### **2.3.1 Revenue recognition**

#### **Sale of products/services**

Revenue from the sale of products or services is recognized upon transfer of control to customers. Revenue is measured at the amount of consideration which the Company expects to be entitled to in exchange for transferring distinct goods or services to a customer as specified in the contract, excluding amounts collected on behalf of third parties (for example, taxes and duties collected on behalf of the government). A receivable is recognized upon satisfaction of performance obligations as per the contracts and is measured at transaction price.

#### **Contract assets**

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Company performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.

#### **Contract liabilities**

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

### **2.3.2 Other income**

#### **Interest Income**

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to Company and the amount of income can be measured reliably. Interest income is accrued on time basis, by reference to the principal outstanding and at the interest rate as applicable.

#### **Miscellaneous income**

Other revenues are recognised on accrual basis, except where there are uncertainties in realisation / determination of income and in such case income is recognised on realisation / certainty.

### **2.4.1. Property, plant and equipment**

Property, plant and equipment held for use in production or supply of goods and services, or for administrative purpose, are stated at historic cost, net of accumulated depreciation (net of input tax credits availed) including taxes and other incidental expenses related to acquisition, installation and borrowing cost on loan taken for the acquisition of qualifying assets upto the date the assets are ready for their intended use.

The cost of an item of property, plant and equipment shall be recognised as an asset if, and only if:



**SPR Takahata Precision India Private Limited**  
(formerly **Takahata Precision India Private Limited**)

**Notes to the financial statements for the year ended 31 March 2025**

- (a) it is probable that future economic benefits associated with the item will flow to the entity; and
- (b) the cost of the item can be measured reliably.

Subsequent expenditure can be capitalised only if it is probable that future economic benefits associated with the expenditure will flow to the company. All other repair and maintenance expenditure are charged to the Statement of Profit and Loss for the year during which such expenditure are incurred.

An item of property, plant and equipment is derecognised on disposal, or when no future economic benefit are expected to arise from the continued use of assets. Any gain and loss arising on the disposal of or retirement is determined as the difference between the sale proceeds and the carrying amount of the assets and is recognised in the statement of profit and loss.

#### **2.4.2. Intangible assets**

Intangible assets are recognised when it is probable that future economic benefits attributed to the asset will flow to the entity and the cost of the asset can be reliably measured.

Intangible assets held for use in production or supply of goods and services, or for administrative purpose, are stated at historic cost, net of accumulated depreciation (net of input tax credits availed) including taxes and other incidental expenses related to acquisition, installation and borrowing cost on loan taken for the acquisition of qualifying assets upto the date the assets are ready for their intended use.

An item of intangible asset is derecognised on disposal, or when no future economic benefit are expected to arise from the continued use of assets. Any gain and loss arising on the disposal of or retirement is determined as the difference between the sale proceeds and the carrying amount of the assets and is recognised in the statement of profit and loss.

#### **2.4.3. Capital work-in-progress**

Capital work-in-progress represents expenditure incurred in respect of capital projects under development and are carried at cost. Cost includes related acquisition expenses, development/ construction costs, borrowing costs and other direct expenditure.

#### **2.4.4. Leases**

##### **Lessee Accounting**

1. Lease liability is initially recognised at the commencement of lease and measured at an amount equal to the present value of minimum lease payments during the lease term that are not yet paid.
2. Right of use asset is recognised at the commencement of lease and measured at cost, consisting of initial measurement of lease liability plus any lease payments made to the lessor at or before the commencement date less any lease incentives received, initial estimate of the restoration costs and any initial direct costs incurred by the lessee. Right-of-use assets are amortized on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets and impairment loss.
3. The lease liability is measured in subsequent periods using the effective interest rate method.



**SPR Takahata Precision India Private Limited**  
(formerly Takahata Precision India Private Limited)

**Notes to the financial statements for the year ended 31 March 2025**

4. Recognition and measurement exemption is availed for low-value assets and short term leases. Assets of low value include IT equipment or office furniture. No monetary threshold has been defined for low-value assets. Short-term leases are defined as leases with a lease term of 12 months or less.

**2.5. Depreciation and amortisation**

Depreciable amount for assets is the cost of an asset, or other amount substituted for cost, less its estimated residual value.

The Company is following written down value method in case of Furniture and fixtures, computer and office equipment and straight line method in respect of other assets.

Depreciation on tangible property, plant and equipment has been provided as per the useful life prescribed in Schedule II to the Companies Act, 2013 except in respect of the certain categories of assets, in whose case the life of the assets has been assessed based on technical advice, taking into account the nature, the estimated usage, operating conditions of the asset, past history of replacement, anticipated technological changes and maintenance practices etc.

Followings are the estimated useful lives of various category of assets used

Factory building	-	thirty years
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Factory wall fencing	-	five years
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**Plant and machinery**

- General	-	twenty five years
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- Electric installation / equipment	-	ten years
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- Spares	-	five years
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- Plastic crates	-	fifteen years
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- Moulds	-	six years
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Vehicle	-	eight years
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Furniture and fixture	-	ten years
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Office equipment	-	five years
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Computer	-	three years
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All intangible assets are amortised on straight-line method over their estimated useful life as under.

Computer software	-	three years
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Product design	-	six years
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**SPR Takahata Precision India Private Limited**  
(formerly **Takahata Precision India Private Limited**)

**Notes to the financial statements for the year ended 31 March 2025**

Assets costing up to Rs. 5,000 are fully depreciated in the year of acquisition.

Depreciation on assets acquired/sold/discharged during the year is charged on pro-rata basis in the year of sale.

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, and the effect of any changes in estimate is accounted for on a prospective basis.

#### **2.6. Financial instruments**

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instruments.

Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities that are not at fair value through profit or loss are added to the fair value on initial recognition.

##### **Financial assets**

All regular way purchases or sales of financial assets are accounted for at trade date basis. Regular way purchases or sales are purchase or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

##### **Classification of financial assets**

###### **Financial assets that meet the following conditions are subsequently measured at amortised cost**

- i) The asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- ii) The contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

###### **Financial assets that meet the following conditions are subsequently measured at fair value through other comprehensive income (except for debt instruments that are designated as at fair value through profit or loss on initial recognition):**

- i) The asset is held within a business model whose objective is achieved both by collecting contractual cash flows and selling financial assets; and
- ii) The contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

##### **Financial assets at fair value through profit or loss**

Financial asset which are not classified in any of the above categories are subsequently measured at fair value through profit or loss (FVTPL).



**SPR Takahata Precision India Private Limited**  
(formerly **Takahata Precision India Private Limited**)

**Notes to the financial statements for the year ended 31 March 2025**

Trade receivables that do not contain a significant financing component or for which the Company has applied the practical expedient are measured at the transaction price determined under Ind AS 115. The normal credit period is 30 days.

**Investments**

Investments in mutual funds and investment in equity instrument are measured at fair value through profit or loss.

**Financial liabilities**

All financial liabilities are subsequently measured at amortised cost or at fair value through profit or loss (FVTPL). For trade and other payables maturing within one year from the Balance Sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

Fair value is determined in the manner described in note no 39.

**2.7. Derivative financial instruments**

The Company enters into a variety of derivative financial instruments to manage its exposure to interest rate and foreign exchange rate risks, including foreign exchange forward contracts and cross currency interest rate swaps.

Derivatives are initially recognised at fair value at the date the derivative contracts are entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in the statement of profit and loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in the statement of profit and loss depends on the nature of the hedging relationship and the nature of the hedged item.

**(i) Financial assets or financial liabilities, at fair value through profit or loss.**

This category has derivative financial assets or liabilities which are not designated as hedges. Although the Company believes that these derivatives constitute hedges from an economic perspective, they may not qualify for hedge accounting under Ind AS 109, Financial Instruments. Any derivative that is either not designated a hedge, or is so designated but is ineffective as per Ind AS 109, is categorized as a financial asset or financial liability, at fair value through profit or loss.

Derivatives not designated as hedges are recognized initially at fair value and attributable transaction costs are recognized in net profit in the statement of profit and loss when incurred. Subsequent to initial recognition, these derivatives are measured at fair value through the statement of profit and loss and the resulting exchange gains or losses are included in the statement of profit and loss. Assets/liabilities in this category are presented as current assets/current liabilities if they are either held for trading or are expected to be realized within 12 months after the Balance sheet date.



**SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)**

**Notes to the financial statements for the year ended 31 March 2025**

**2.8. Inventories**

Inventories are valued at lower of cost and net realisable value. Costs incurred in bringing each product to its present location and condition is accounted for as follows:

- i) Raw materials, loose tools and store and spares : cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on weighted average basis. Raw materials and other supplies held for use in the production of inventories are not written down below cost if the finished products in which they will be incorporated are expected to be sold at or above cost.
- ii) Work in progress: cost includes cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity.
- iii) Finished goods: cost includes cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

**2.9. Foreign currency transactions and translations**

Transactions in foreign currency are recorded on initial recognition at the exchange rate prevailing on or closely approximating to the date of transaction.

At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences on monetary items are recognised in the statement of profit and loss in the period in which they arise except exchange differences on transactions entered into in order to hedge certain foreign currency risks.

For foreign currency denominated financial assets measured at amortised cost or FVTPL, the exchange differences are recognised in statement of profit and loss except for those which are designated as hedging instruments in a hedging relationship.

**2.10. Employee benefits**

**Retirement benefit costs and termination benefits:**

Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions.

Contribution towards Provident Fund is paid as per the statutory provisions/Company's scheme. These benefits are charged to the statement of profit and loss of the year when they become due. For defined post-employment employee benefit plans, the cost of providing benefits is determined using the projected



**SPR Takahata Precision India Private Limited**  
(formerly **Takahata Precision India Private Limited**)

**Notes to the financial statements for the year ended 31 March 2025**

unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. Remeasurement, comprising actuarial gains and losses, the effect of the changes to the return on plan assets (excluding net interest), is reflected immediately in the balance sheet with a charge or credit recognised in other comprehensive income in the period in which they occur. Remeasurement recognised in other comprehensive income is reflected immediately in retained earnings and is not reclassified to the statement of profit and loss. Past service cost is recognised in the statement of profit and loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorised as follows:

- i) Service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- ii) Net interest expense or income; and
- iii) Re-measurement.

**Short-term and other long-term employee benefits:**

A liability is recognised for benefits accruing to employees in respect of wages and salaries in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

Leave availment / encashment benefit is provided as per Company's scheme. Employees are entitled to accumulate leaves subject to certain limit as per Company's scheme.

Liabilities for compensated absence that are not expected to be settled wholly within 12 months after the end of the period in which the employees rendered the related service, are measured at the present value of expected future payment to be made in respect of service provided by employees up to the end of reporting period using the projected unit credit method. The benefit are discounted using the market yields at the end of reporting period. Remeasurement as a result of experience adjustments and change in actuarial assumptions are recognised in the statement of profit and loss.

Employee benefits in the form of long service awards is provided as per Company scheme. The liability is determined through actuarial valuation using projected unit credit method.

**2.11. Taxes on income**

Income tax expense comprises current and deferred income tax. Income tax expense is recognized in net profit in the Statement of Profit and Loss except to the extent that it relates to items recognized directly in equity, in which case it is recognized in other comprehensive income. Current income tax for current and prior periods is recognized at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the Balance Sheet date. Deferred income tax assets and liabilities are recognized for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred tax assets



**SPR Takahata Precision India Private Limited**  
(formerly **Takahata Precision India Private Limited**)

**Notes to the financial statements for the year ended 31 March 2025**

are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Deferred income tax assets and liabilities are measured using tax rates and tax laws that have been enacted or substantively enacted by the Balance Sheet date and are expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect of changes in tax rates on deferred income tax assets and liabilities is recognized as income or expense in the period that includes the enactment or the substantive enactment date. A deferred income tax asset is recognized to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilized.

The Company offsets current tax assets and current tax liabilities, where it has a legally enforceable right to set off the recognized amounts and where it intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

**2.12. Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time the assets are substantially ready for their intended use or sale.

Interest income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in the statement of profit and loss in the period in which they are incurred.

**2.13. Earnings per share**

Basic earnings per share is calculated by dividing profit or loss attributable to the owners of the Company by weighted average number of equity shares outstanding during the financial year. The weighted average number of equity shares outstanding during the year is adjusted for events of bonus issue, share split and any new equity issue.

For the purpose of calculating diluted earnings per share, profit or loss attributable to the owners of the Company and the weighted average number of shares outstanding during the year are adjusted for the effects of all dilutive potential equity shares.

**2.14. Impairment of assets**

The carrying values of property, plant and equipment, right-of-use assets and intangible assets or cash generating units are reviewed at each Balance sheet date for impairment. If any indication of impairment exists, the recoverable amount of such assets is estimated and impairment is recognised, if the carrying amount of these assets exceeds their recoverable amount. The recoverable amount is the greater of the net selling price and their value in use. Value in use is arrived at by discounting the future cash flows to their present value based on an appropriate discount factor. When there is indication that an impairment



**SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)**

**Notes to the financial statements for the year ended 31 March 2025**

loss recognised for an asset in earlier accounting periods no longer exists or may have decreased such reversal of impairment loss is recognised in the statement of profit and loss.

The Company applies the expected credit loss model for recognising impairment loss on financial assets measured at amortised cost. Loss allowance for trade receivables with no significant financing component is measured at an amount equal to lifetime expected credit loss.

**2.15. Provisions**

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

**2.16. Contingent liabilities**

A disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but probably will not require an outflow of resources.

When there is a possible obligation or a present obligation in respect of which the likelihood on outflow of resources is remote, no provision or disclosure is made.

**2.17. Segment reporting**

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Company's other components, and for which discrete financial information is available. The Company is primarily engaged in the manufacturing and assembling of moulded parts using advanced injection moulding technology. All operating segments' operating results are reviewed regularly by the Company's Chief Operating Decision Maker ("CODM") to make decisions about resources to be allocated to the segments and assess their performance. CODM believes that these are governed by same set of risk and returns hence CODM reviews as one balance sheet component.

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SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)

Notes to the financial statements for the year ended 31 March 2025

**2.18. Recent pronouncements**

Ministry of Corporate Affairs (“MCA”) notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended 31 March 2025, MCA has notified Ind AS – 117 Insurance Contracts and amendments to Ind AS 116 – Leases, relating to sale and leaseback transactions, applicable to the Company w.e.f. 01 April 2024. The Company has reviewed the new pronouncements and based on its evaluation has determined that it does not have any significant impact in its financial statements.



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SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)

### 3. Property, Plant and equipment

102

Notes:

- i) The Company has not revalued its property, plant and equipment during the year.
- ii) The title deeds of all the immovable properties held by the Company are held in the name of the Company.
- iii) The Company's movable and immovable property has been pledged against the term loan availed during previous year amounting to Rs 1,10,000 million from HDFC Bank Limited (refer note 14).
- iv) The useful life of the plant and equipments has been re-estimated based on its current condition and usage within the company. Management has reassessed and changed the life of the plant and equipment from 15 years to 25 years.



SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)

Notes to the financial statements for the year ended 31 March 2025

4. Capital work-in progress

Rs. million

Particulars	As at 31 March 2025	As at 31 March 2024
Balance at the beginning of the year	53.63	5.41
Addition during the year	78.34	79.55
Capitalised/adjusted during the year	110.28	31.33
Balance at the end of the year	21.69	53.63

Capital-work-in progress ageing schedule is as under:

Rs. million

As at 31 March 2025

Amount in Capital-work-in progress for a period of

	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress*	21.69	-	-	-	21.69

Projects temporarily suspended

Note: The projects in progress will be completed within 1 year.

Capital-work-in progress ageing schedule is as under:

Rs. million

As at 31 March 2024

Amount in Capital-work-in progress for a period of

	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress*	53.63	-	-	-	53.63

Projects temporarily suspended

Note: The projects in progress will be completed within 1 year.

There are no such projects under capital-work-in progress, whose completion is overdue or has exceeded its cost compared to its original plan as of 31 March 2025 and previous year.

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**SPR Takahata Precision India Private Limited**  
 (formerly **Takahata Precision India Private Limited**)  
 Notes to the financial statements for the year ended 31 March 2025

**5. Intangible assets**

Rs. million

Particulars	Other intangible assets		Total
	Computer software	Computer server	
<b>As at 31 March 2023</b>			
<b>Gross carrying amount</b>			
Opening gross carrying amount	5.88	2.13	8.01
Additions	0.74	0.30	1.04
Disposals	-	-	-
<b>Closing gross carrying amount as at 31 March 2024</b>	<b>6.62</b>	<b>2.43</b>	<b>9.05</b>
<b>Accumulated amortisation</b>			
Opening accumulated depreciation	1.23	0.60	1.83
Amortisation charged during the year	1.12	0.58	1.70
Disposals	-	-	-
<b>Closing accumulated depreciation as at 31 March 2024</b>	<b>2.35</b>	<b>1.18</b>	<b>3.53</b>
<b>Net carrying amount as at 31 March 2024</b>	<b>4.27</b>	<b>1.25</b>	<b>5.52</b>
<b>As at 31 March 2024</b>			
<b>Gross carrying amount</b>			
Opening gross carrying amount	6.62	2.43	9.05
Additions	-	-	-
Disposals	-	-	-
<b>Closing gross carrying amount as at 31 March 2025</b>	<b>6.62</b>	<b>2.43</b>	<b>9.05</b>
<b>Accumulated amortisation</b>			
Opening accumulated depreciation	2.35	1.18	3.53
Amortisation charged during the year	1.08	0.38	1.46
Disposals	-	-	-
<b>Closing accumulated depreciation as at 31 March 2025</b>	<b>3.43</b>	<b>1.56</b>	<b>4.99</b>
<b>Net carrying amount as at 31 March 2025</b>	<b>3.18</b>	<b>0.87</b>	<b>4.06</b>

**Notes:**

i) The Company has not revalued its other intangible assets during the year.

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**SPR Takahata Precision India Private Limited**  
**(formerly Takahata Precision India Private Limited)**  
Notes to the financial statements for the year ended 31 March 2025

**6. Right-of-use assets**

Particulars	Right-of-use assets (Land) (refer note 34)	Total
<b>As at 31 March 2023</b>		
<b>Gross carrying amount</b>		
Opening gross carrying amount	28.61	<b>28.61</b>
Additions	-	-
Disposals	-	-
<b>Closing gross carrying amount as at 31 March 2024</b>	<b>28.61</b>	<b>28.61</b>
<b>Accumulated amortisation</b>		
Opening accumulated depreciation	0.33	<b>0.33</b>
Amortisation charged during the year	0.31	<b>0.31</b>
Disposals	-	-
<b>Closing accumulated depreciation as at 31 March 2024</b>	<b>0.64</b>	<b>0.64</b>
<b>Net carrying amount as at 31 March 2024</b>	<b>27.97</b>	<b>27.97</b>
<b>As at 31 March 2024</b>		
<b>Gross carrying amount</b>		
Opening gross carrying amount	28.61	<b>28.61</b>
Additions	100.31	<b>100.31</b>
Disposals	-	-
<b>Closing gross carrying amount as at 31 March 2025</b>	<b>128.92</b>	<b>128.92</b>
<b>Accumulated amortisation</b>		
Opening accumulated depreciation	0.64	<b>0.64</b>
Amortisation charged during the year	0.77	<b>0.77</b>
Disposals	-	-
<b>Closing accumulated depreciation as at 31 March 2025</b>	<b>1.41</b>	<b>1.41</b>
<b>Net carrying amount as at 31 March 2025</b>	<b>127.51</b>	<b>127.51</b>

**Notes:**

- i) The Company has not revalued right-of-use assets during the year.
- ii) A negative lien has been earmarked by the bank against right of use of assets due to term loan availed during the previous year (refer note 14).
- iii) The title deeds of all the immovable properties held by the Company are held in the name of the Company.

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**SPR Takahata Precision India Private Limited**  
**(formerly Takahata Precision India Private Limited)**  
Notes to the financial statements for the year ended 31 March 2025

**7. Other financial assets**

	As at	As at
	31 March 2025	31 March 2024
	Rs. million	Rs. million
<b>Non-current:</b>		
Security deposits	11.61	11.61
Deposit more than 12 months	50.00	-
	<b>61.61</b>	<b>11.61</b>

**Current:**

	As at	As at
	31 March 2025	31 March 2024
	Rs. million	Rs. million
Security deposits	1.32	1.57
Interest accrued on fixed deposits	9.08	2.17
	<b>10.40</b>	<b>3.74</b>
Less: Provision for doubtful security deposits	0.02	0.02
	<b>10.38</b>	<b>3.73</b>

**8. Other assets**

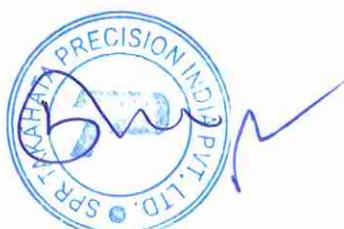
(Unsecured, considered good unless stated otherwise)

	As at	As at
	31 March 2025	31 March 2024
	Rs. million	Rs. million
<b>Non-current:</b>		
i) Capital advances	1.24	2.04
ii) Income tax assets (net of provision)	16.37	12.28
iii) Prepaid expenses	0.38	0.79
	<b>17.99</b>	<b>15.11</b>

**Current:**

i) Advances other than capital advances recoverable in cash or in kind or for value to be received		
Unsecured, considered good	4.72	1.04
Unsecured, considered doubtful	0.26	0.07
	<b>4.98</b>	<b>1.11</b>
Less: Provision for advance to vendor	0.26	0.07
	<b>4.72</b>	<b>1.04</b>
ii) Balance with government authorities	9.73	13.99
iii) Prepaid expenses	5.93	7.89
iv) Other receivable	34.28	34.28
	<b>49.94</b>	<b>56.16</b>
	<b>54.66</b>	<b>57.20</b>

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**SPR Takahata Precision India Private Limited**  
 (formerly **Takahata Precision India Private Limited**)  
 Notes to the financial statements for the year ended 31 March 2025

**9. Inventories**

(valued at lower of cost or net realisable value)

	As at 31 March 2025 Rs. million	As at 31 March 2024 Rs. million
Raw material, packing material and components. (Includes in-transit Rs.7.39 million (previous year 12.14 million))	188.19	146.15
Work-in-progress	19.67	56.99
Finished goods (includes in transit Rs. 3.99 million (previous year Rs.17.88 million))	84.91	79.94
Stores and spares	0.42	0.35
	<b>293.19</b>	<b>283.43</b>

**Notes:**

i) The inventories are hypothecated as security against term loan from banks, refer note 14.  
 ii) The value of inventories above is net off of write down of Rs. 1.57 million (previous year Rs.1.31 million).

**10. Trade receivables**

	As at 31 March 2025 Rs. million	As at 31 March 2024 Rs. million
Trade receivables considered good - Secured	395.95	322.32
Trade receivables considered good - Unsecured*	5.23	4.11
Receivable which have significant increase in credit risk	-	-
Credit impaired	401.18	326.43
Less: Allowance for expected credit loss on receivable credit impaired	(5.23)	(4.11)
	<b>395.95</b>	<b>322.32</b>

**Notes:**

i) The trade receivables are pledged as security against term loans from banks, refer note no 14.  
 ii) There are no trade receivable which have significant increase in credit risk.  
 iii) No trade or other receivable are due from directors or other officers of the Company either severally or jointly with any other person or debts due by firms or private companies respectively in which any director is a partner or a director or a member.  
 iv) Trade receivables includes Rs 3.53 million (Previous year : nil) due from related parties (refer note 32).

Particulars	Outstanding for following periods from due date of payment						Rs. million
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total	
(i) Undisputed trade receivables – considered good	389.41	-	-	6.54	-	395.95	
(ii) Undisputed trade receivables – which have significant increase in credit risk	-	0.32	1.18	3.73	-	5.23	
(iii) Undisputed trade receivables – credit impaired	-	-	-	-	-	-	
(iv) Disputed trade receivables – considered good	-	-	-	-	-	-	
(v) Disputed trade receivables – which have significant increase in credit risk	-	-	-	-	-	-	
(vi) Disputed trade receivables – credit impaired	-	-	-	-	-	-	
<b>Total</b>	<b>389.41</b>	<b>-</b>	<b>0.32</b>	<b>7.72</b>	<b>3.73</b>	<b>401.18</b>	

**Trade receivable ageing as at 31 March 2024 is as under:**

Particulars	Outstanding for following periods from due date of payment						Rs. million
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total	
(i) Undisputed trade receivables – considered good	294.62	15.23	12.47	-	-	322.32	
(ii) Undisputed trade receivables – which have significant increase in credit risk	0.02	0.09	1.06	0.29	2.65	4.11	
(iii) Undisputed trade receivables – credit impaired	-	-	-	-	-	-	
(iv) Disputed trade receivables – considered good	-	-	-	-	-	-	
(v) Disputed trade receivables – which have significant increase in credit risk	-	-	-	-	-	-	
(vi) Disputed trade receivables – credit impaired	-	-	-	-	-	-	
<b>Total</b>	<b>294.64</b>	<b>15.32</b>	<b>13.53</b>	<b>0.29</b>	<b>2.65</b>	<b>322.43</b>	



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**SPR Takahata Precision India Private Limited**  
**(formerly Takahata Precision India Private Limited)**  
Notes to the financial statements for the year ended 31 March 2025

**11. Cash and cash equivalents and other bank balances**

	As at 31 March 2025 Rs. million	As at 31 March 2024 Rs. million
<b>i) Cash and cash equivalents</b>		
Cash on hand	0.20	0.16
Balances with banks		
- Deposits with banks, with original maturity less than 3 months	-	30.00
- current accounts	84.16	175.79
	<b>84.36</b>	<b>205.95</b>
<b>ii) Other bank balances</b>		
- Deposits with banks, with original maturity more than 3 months	247.12	110.00
	<b>247.12</b>	<b>110.00</b>
	<b>331.48</b>	<b>315.95</b>

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**12. Equity share capital**

	As at 31 March 2025 Rs. million	As at 31 March 2024 Rs. million
<b>Authorised shares</b>		
195,000,000 (previous year 195,000,000) equity shares of Rs. 10 each	1,950.00	1,950.00
	<u>1,950.00</u>	<u>1,950.00</u>
<b>a. Issued, subscribed and fully paid up shares</b>		
183,500,000 (previous year 183,500,000) equity shares of Rs. 10 each	1,835.00	1,835.00
	<u>1,835.00</u>	<u>1,835.00</u>

**b. Terms/rights attached to equity shares**

The Company has only one class of equity shares having a par value of Rs. 10 per share. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amount, in proportion to their shareholding.

**c. Reconciliation of numbers of equity shares outstanding at the beginning and at the end of reporting year**

	As at 31 March 2025		As at 31 March 2024	
	No. of shares million	Rs. million	No. of shares million	Rs. million
Opening balance	183.50	1,835.00	93.50	935.00
Issued during the year	-	-	90.00	900.00
Closing balance	<u>183.50</u>	<u>1,835.00</u>	<u>183.50</u>	<u>1,835.00</u>

**d. Details of equity shareholders holding more than 5% shares in the Company**

	As at 31 March 2025		As at 31 March 2024	
	No. of shares million	% shareholding	No. of shares million	% shareholding
Equity shares of Rs. 10 each fully paid	113.77	62.00%	113.77	62%
SPR Engenious Limited	69.73	38.00%	69.73	38%

**e. Details of shares held by promoters at the end of the year**

	As at 31 March 2025			As at 31 March 2024		
	No. of shares million	% shareholding	% change during the year	No. of shares million	% shareholding	% change during the year
SPR Engenious Limited	113.77	62%	-	113.77	62%	100%
Takahata Precision Pte. Limited	69.73	38%	-	69.73	38%	22%

**f. Aggregate number of shares issued for consideration other than cash during the period of five years immediately preceding 31 March 2025:**

	For the year ended				
	31-Mar-25	31 March 2024	31 March 2023	31 March 2022	31 March 2021
Equity shares allotted as fully paid up (refer note below)	-	9,00,00,000	-	-	-

During the previous year, the shareholders of the Company, in their Extra-ordinary General Meeting (EGM) held on 09 June 2023 approved the conversion of partial amount of unsecured loan (external commercial borrowings) outstanding in the name of Takahata Precision Pte. Limited, Singapore amounting to Rs.900 Million into equity share capital. Consequent to the conversion, the Company allotted 90 million equity shares of Rs.10 each to Takahata Precision Pte. Ltd., Singapore on a preferential basis on 13 June 2023.

**g. The Company has not issued any bonus shares nor has there been any buy-back of shares in the current year and preceding five years.**

**13. Other equity**

Particulars	Reserves and surplus	Deemed equity contribution	Total
	Retained earnings		
<b>Balance as at 31 March 2023</b>	(1,111.77)		(1,111.77)
Profit for the year	129.94		129.94
Other comprehensive income for the year	(0.47)		(0.47)
Equity contribution on account of corporate guarantee		30.96	30.96
<b>Balance as at 31 March 2024</b>	(982.30)	30.96	(951.34)
Profit for the year	359.54		359.54
Other comprehensive income for the year	(2.76)		(2.76)
Equity contribution on account of corporate guarantee		-	-
<b>Balance as at 31 March 2025</b>	(625.52)	30.96	(594.56)

Nature and purpose of reserves:

**Retained Earnings**

Retained earnings refer to the net profit/(loss) retained by the Company for its core business activities. Also includes re-measurement gains on defined benefit plans.

**Deemed equity contribution**

Deemed equity contribution represents the deemed contribution by the Ultimate Holding Company for corporate guarantee for term loan obtained from HDFC Bank Limited amounting to Rs 1,100.00 million. (refer note 14)



SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)

	As at		As at 31 March 2024 Rs. million
	31 March 2025	Rs. million	
<b>14. Borrowings</b>			
(At amortised cost)			
<b>Non current:</b>			
<b>Secured</b>			
Term loans from banks	959.38		1,072.80
	<b>959.38</b>		<b>1,072.80</b>
Less : Current maturities of long term borrowings (refer note 18)	244.44		122.22
	<b>714.94</b>		<b>950.58</b>

5. Term Loan from Bank is secured by a set of negative list of immovable property of the company, present and future, second pari passu charge on inventories and trade receivables of ultimate, indirect and direct, and further stand by, way of corporate guarantee of Ultima Holding Company.

		Amount outstanding		Repayment period from origination (years)		Instalments outstanding		Effective rate of Interest per annum		
As at		As at				As at				
31 March 2025 (Rs. million)	31 March 2024 (Rs. million)					31 March 2025 no.	As at 31-Mar-25	As at 31-Mar-24	As at 31-Mar-25	
959.38	1,072.80			5		18	Quarterly	7.52	7.79	

iv. Disclosure under Part 42A as set out in Ind AS on cash flow statements under Companies (Indian Accounting Standards) Rules, 2017 (as amended) is given below:

Changes in liabilities arising from financing activities during financial year ended 31 March 2025					Rs. million
Particulars	Outstanding balance as at 01 April 2024	Net proceeds / (repayment) of borrowings	Non-cash changes	Outstanding balance as at 31 March 2025	
Long term borrowings (including current maturities of long term borrowings)	1,072.80	(122.23)	8.81	959.38	

Changes in liabilities arising from financing activities during financial year ended 31 March 2024:					Rs. million
Particulars	Outstanding balance as at 01 April 2023	Net proceeds / (repayment) of borrowings	Non-cash changes	Outstanding balance as at 31 March 2024	
Long-term borrowings (including current maturities of long term borrowings)	2,202.86	(250.06)	(900.00)	1,072.80	

## 15. Provisions

15. Provisions	As at	
	31 March 2025	31 March 2024
	Rs. million	Rs. million
<b>Non-current:</b>		
Provision for gratuity (refer note 31)	12.30	10.13
Provision for compensated absences (refer note 31)	6.14	4.90
	<b>18.44</b>	<b>15.03</b>

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<b>Current:</b>		
Provision for gratuity (refer note 31)	3.59	0.23
Provision for compensated absences (refer note 31)	3.55	0.34
	<b>7.14</b>	<b>0.57</b>

## 16. Other liabilities

<b>16. Other incomes</b>		
<b>Current:</b>		
Revenue received in advance (refer note 21)	3.55	
Statutory dues	40.84	30.18
Others*	39.43	34.47
	<b>83.82</b>	<b>64.65</b>

\*includes amount payable for disputed statutory dues (refer note 33).

17. a) Deferred tax assets (net)

Deferred tax liability	Rs. million	Rs. million
Impact of difference between tax depreciation and depreciation/ amortisation	(60.16)	(56.31)

Deferred tax assets 6.44 4.34

**Provision for doubtful debts: advances**  
**Business losses and unabsorbed depreciation**

#### Net deferred tax assets

b) Reconciliation of tax expenses and accounting profit

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b) Reconciliation of tax expenses and accounting profit

	As at 31 March 2025	
	Rs. million	%
Profit before tax	318.43	
Income tax expenses calculated at current tax rate	80.15	25.17%
Add: (i) Effect of expenses that are not deductible in determining taxable profit	3.12	0.98%
(ii) Effect of tax related to earlier years	(3.45)	(1.08%)
(iii) Effect of deferred tax not created in earlier years	(120.93)	(37.98%)
	(41.11)	(12.91%)



SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)  
Notes to the financial statements for the year ended 31 March 2025

(c) Changes in deferred tax assets (net)

	As at 31 March 2024	Recognised in		As at 31 March 2025
		OCI	Profit/loss	
<b>Items leading to creation of deferred tax assets</b>				
Provision for employee benefits		0.93	5.51	6.44
Business losses and unabsorbed depreciation	-	-	90.99	90.99
Provision for doubtful debts/ advances	-	-	1.32	1.32
<b>Items leading to deferred tax liabilities</b>				
Impact of difference between tax depreciation and depreciation/ amortisation charged in books	-	-	(60.16)	(60.16)
<b>Net deferred tax assets / (liability)</b>	<b>-</b>	<b>0.93</b>	<b>37.66</b>	<b>38.59</b>

	Year ended		Year ended 31 March 2024 Rs. million
	31 March 2025 Rs. million	31 March 2024 Rs. million	
a) Current tax	-	-	3.45
b) Deferred tax	(38.59)	-	
c) Tax related to earlier years	(3.45)	0.74	
<b>Net</b>	<b>(42.04)</b>	<b>4.19</b>	

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**SPR Takahata Precision India Private Limited**  
 (formerly Takahata Precision India Private Limited)  
 Notes to the financial statements for the year ended 31 March 2025

**18. Short-term borrowings**  
 (At amortised cost)

	As at 31 March 2025 Rs. million	As at 31 March 2024 Rs. million
<b>Secured</b>		
Current maturities of long term borrowing (refer note 14)	244.44	122.22

**19. Trade payables**  
 (At amortised cost)

	As at 31 March 2025 Rs. million	As at 31 March 2024 Rs. million
- Total outstanding dues of micro enterprises and small enterprises	12.11	16.75
- Total outstanding dues of creditors other than micro enterprises and small enterprises	185.92	193.62
	<u>198.03</u>	<u>210.37</u>

Trade payable includes Rs. 39.61 million (previous year Rs.45.47 million) due to related parties (refer note 32)

Trade payables ageing schedule as on 31 March 2025 is as under:

Particulars	Outstanding for following periods from due date of payment					Rs. million
	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	12.11	-	-	-	-	12.11
(ii) Disputed dues – MSME	-	-	-	-	-	-
(iii) Others	158.03	26.81	0.29	0.79	-	185.92
(iv) Disputed dues - Others	-	-	-	-	-	-
<b>Total</b>	<b>170.14</b>	<b>26.81</b>	<b>0.29</b>	<b>0.79</b>	<b>-</b>	<b>198.03</b>

Trade payables ageing schedule as on 31 March 2024 is as under:

Particulars	Outstanding for following periods from due date of payment					Rs. million
	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	16.75	-	-	-	16.75
(ii) Disputed dues – MSME	-	-	-	-	-	-
(iii) Others	20.04	172.73	0.85	-	-	193.62
(iv) Disputed dues - Others	-	-	-	-	-	-
<b>Total</b>	<b>20.04</b>	<b>189.48</b>	<b>0.85</b>	<b>-</b>	<b>-</b>	<b>210.37</b>

**20. Other financial liabilities**  
 (At amortised cost)

	As at 31 March 2025 Rs. million	As at 31 March 2024 Rs. million
<b>Current:</b>		
Interest accrued but not due on borrowings	6.40	7.32
Capital creditors	6.89	14.68
Employee related payable	10.55	18.26
Security deposits	0.20	0.20
	<u>24.04</u>	<u>40.46</u>



**SPR Takahata Precision India Private Limited**  
 (formerly Takahata Precision India Private Limited)  
 Notes to the financial statements for the year ended 31 March 2025

**21. Revenue from operations**

	Year ended 31 March 2025 Rs. million	Year ended 31 March 2024 Rs. million
Sale of products	2,913.88	2,655.65
Sale of service	15.79	2.02
Other operating revenues	21.91	17.41
- sale of scrap	<u>2,951.58</u>	<u>2,675.08</u>
	 <b>As at 31 March 2025</b>	 <b>As at 31 March 2024</b>
<b>Timing of revenue recognition:</b>	2,951.58	2,675.08
Goods transferred at a point in time		
<b>Contract balances</b>		
	As at 31 March 2025 Rs. million	As at 31 March 2024 Rs. million
Revenue received in advance (refer note 16)	3.55	-
<b>Contract liabilities - Revenue received in advance</b>		
	As at 31 March 2025 Rs. million	As at 31 March 2024 Rs. million
<b>Opening balance of contract liabilities</b>	-	2.04
Less: Amount of revenue recognised against opening contract liabilities	-	2.04
Add: Addition in balance of contract liabilities for current year (net of refunds)	3.55	-
<b>Closing balance of contract liabilities</b>	<u>3.55</u>	<u>-</u>

**Reconciling the amount of revenue recognised in the statement of profit and loss with the contracted price**

	Year ended 31 March 2025 Rs. million	Year ended 31 March 2024 Rs. million
Revenue as per contracted price	2,932.41	2,689.59
<b>Adjustments</b>		
Less: Sales return	7.34	21.45
Less: Discount/ price adjustments	11.19	12.49
<b>Revenue from contract with customer</b>	<u>2,913.88</u>	<u>2,655.65</u>

**Performance obligation**

Information about Company's performance obligation is summarised below:

**Sales of products**

Revenue from sales of products is recognised at a point in time when control is transferred to the customer.

**Sales of services**

Revenue from sale of services is recognised on accrual basis and when services are provided.



**SPR Takahata Precision India Private Limited**  
 (formerly **Takahata Precision India Private Limited**)  
 Notes to the financial statements for the year ended 31 March 2025

**22. Other income**

	Year ended 31 March 2025	Year ended 31 March 2024
	Rs. million	Rs. million
Interest income*		
- Bank deposits	16.91	9.68
- Others	1.10	2.29
Net gain on sale/fair valuation of current investment**	6.39	0.45
Profit on sale of property plant and equipment	1.40	-
Other non-operating income	0.03	0.18
	<u>25.83</u>	<u>12.60</u>

\* underlying asset on which income is recognised are carried at amortised cost

\*\* represents income on assets recognised at fair value through profit and loss.

**23. Cost of material consumed**

	Year ended 31 March 2025	Year ended 31 March 2024
	Rs. million	Rs. million
Raw material, packing material and components at the beginning of the year	146.15	137.77
Add: Purchases	1,904.12	1,771.32
Less: Raw material, packing material and components at the end of the year	188.19	146.15
	<u>1,862.08</u>	<u>1,762.94</u>

**24. (Increase) / decrease in inventories of finished goods and work-in-progress**

	Year ended 31 March 2025	Year ended 31 March 2024
	Rs. million	Rs. million
<b>Inventories at the end of the year</b>		
Work-in-progress	19.67	56.99
Finished goods	84.91	79.94
	<u>104.58</u>	<u>136.93</u>
<b>Inventories at the beginning of the year</b>		
Work-in-progress	56.99	50.01
Finished goods	79.94	65.91
	<u>136.93</u>	<u>115.92</u>
<b>(Increase) / decrease in inventories of finished goods and work-in-progress</b>	<b>32.35</b>	<b>(21.01)</b>

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**SPR Takahata Precision India Private Limited**  
 (formerly Takahata Precision India Private Limited)  
 Notes to the financial statements for the year ended 31 March 2025

**25. Employee benefits expense**

	Year ended 31 March 2025	Year ended 31 March 2024
	Rs. million	Rs. million
Salaries and wages	192.53	166.28
Contribution to provident and other funds (refer note 31)	11.24	10.13
Staff welfare expenses	40.14	41.28
	<u>243.91</u>	<u>217.69</u>

**26. Finance costs**

	Year ended 31 March 2025	Year ended 31 March 2024
	Rs. million	Rs. million
Interest expense		
- on borrowings	81.30	84.53
- on others	8.81	3.77
	<u>90.11</u>	<u>88.30</u>

**27. Depreciation and amortisation expense**

	Year ended 31 March 2025	Year ended 31 March 2024
	Rs. million	Rs. million
- Depreciation on property, plant and equipment (refer note 3)	111.02	181.86
- Depreciation on right-of-use assets (refer note 6)	0.77	0.31
- Amortisation of other intangible assets (refer note 5)	1.46	1.70
	<u>113.25</u>	<u>183.87</u>

**28. Other expenses**

	Year ended 31 March 2025	Year ended 31 March 2024
	Rs. million	Rs. million
Rent	7.42	6.65
Power and fuel	82.14	81.41
Travelling and conveyance expenses	13.37	13.66
Communication	2.42	2.82
Insurance	6.72	9.50
Auditor's remuneration (refer note 29)	1.59	1.60
Membership and subscription fee	0.21	0.50
Security expenses	4.31	4.75
Rates and taxes	0.42	12.30
Printing and stationery	1.78	1.98
Legal and professional expenses	3.23	6.61
Freight, transport and handling charges	15.67	14.62
Other manufacturing expenses	10.58	10.16
Corporate social responsibility expenses (refer note 43)	0.41	-
Repairs and maintenance:		
Plant and machinery	28.19	27.23
Other	7.81	8.08
Sub-contracting expenses	65.67	54.58
Provision for doubtful debts(nct)	1.38	4.20
Loss on sale of property, plant and equipment	-	0.06
Director's fees	0.55	0.15
Business promotion expenses	4.15	2.02
Loss on foreign exchange (net)	6.63	7.73
Royalty	49.35	44.62
Miscellaneous expenses	3.28	6.52
	<u>317.28</u>	<u>321.76</u>



**SPR Takahata Precision India Private Limited**  
 (formerly Takahata Precision India Private Limited)  
 Notes to the financial statements for the year ended 31 March 2025

**29. Payment to auditor**  
 (excluding goods and service tax, as applicable)

	Year ended 31 March 2025	Year ended 31 March 2024
	Rs. million	Rs. million
<b>As auditor:</b>		
- Audit fee	0.50	0.50
- Limited review	0.90	0.90
- Other services	0.05	0.06
- Reimbursement of expenses	0.14	0.14
	<u>1.59</u>	<u>1.60</u>

**30. Earnings per share (EPS)**

	Year ended 31 March 2025	Year ended 31 March 2024
	Rs. million	Rs. million
Profit attributable to equity shareholders (Rs. million)	359.54	129.94
Weighted average number of equity shares (Nos. million)	183.5	165.55
Earning per share		
- Basic (Rs.)	1.96	0.78
- Diluted (Rs.)	1.96	0.78

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**SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)  
Notes to the financial statements for the year ended 31 March, 2025**

**31. Employee benefits**

The Company has classified the various employee benefits as under :

i) **Defined contribution plans**

The Company has recognised the following amount in the statement of profit and loss:

	Year ended 31 March 2025	Year ended 31 March 2024
	Rs. million	Rs. million
Employers' contribution to Provident fund	10.14	9.03
Employers' contribution to State Insurance fund	1.11	1.10
	<b>11.25</b>	<b>10.13</b>

ii) **Defined benefit plans - Gratuity**

In accordance with Ind AS 19, actuarial valuation of defined benefit plans was done for Gratuity and details of the same are given below :

Particulars	Year ended 31 March 2025	Year ended 31 March 2024
	Rs. million	Rs. million
<b>Amount recognized in statement of profit and loss</b>		
Current service cost	2.44	2.04
Net interest cost on defined benefit/ liability	0.75	0.63
<b>Total expense recognised in the Statement of Profit and loss</b>	<b>3.19</b>	<b>2.67</b>
<b>Net (asset) / liability recognised in the Balance Sheet</b>		
Present value of defined benefit obligation	15.89	10.36
Fair value of plan assets	-	-
<b>Net (asset) / liability recognised in the Balance Sheet</b>	<b>15.89</b>	<b>10.36</b>
<b>Provision for gratuity</b>		
Current (refer note 15)	3.59	0.23
Non-current (refer note 15)	12.30	10.13
<b>Change in defined benefit obligations (DBO) during the year</b>		
Present value of defined benefit obligations at beginning of the year	10.36	8.45
Current service cost	2.44	2.05
Net interest cost (income)	0.75	0.63
Remeasurement of defined benefit obligations (actuarial (gains)/losses)		
- Changes in demographic assumptions	(5.29)	-
- Changes in financial assumptions	7.98	0.23
- Experience variance	1.00	0.24
Benefits paid	1.35	1.23
Present value of DBO at the end of the year	<b>15.89</b>	<b>10.36</b>
<b>Amount recognised in other comprehensive income</b>		
Actuarial (gains)/ losses		
- Changes in demographic assumptions	(5.29)	-
- Changes in financial assumptions	7.98	0.23
- Experience variance	1.00	0.24
	<b>3.69</b>	<b>0.47</b>



**SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)**  
Notes to the financial statements for the year ended 31 March, 2025

Actuarial assumptions for Gratuity	Year ended 31 March 2025	Year ended 31 March 2024
Discount rate	6.50%	7.25%
Salary escalation	8.00%	6.00%
i) Retirement age (years)	58	58
ii) Mortality table used	100 % of IAI.M (2012-14)	100 % of IAI.M (2012-14)
iii) Attrition at ages:		
Withdrawal		
Rate (%)		
Up to 30 Years	25	3
From 31 to 44 years	25	2
Above 44 years	25	1

Estimate of the future salary increase is based on factors such as inflation, seniority, promotions, demand and supply in employment market.

Particulars	Year ended 31 March 2025		Year ended 31 March 2024	
	Impact on liability		Impact on liability	
	Increase Rs. million	Decrease Rs. million	Increase Rs. million	Decrease Rs. million
Discount rate	+50 basis points	-	(0.32)	-
	-50 basis points	0.33	-	0.90
Salary growth rate	+50 basis points	0.32	-	0.80
	-50 basis points	-	(0.31)	-
Attrition Rate*	+50 basis points	-	(0.82)	-
	-50 basis points	1.55	-	-
Mortality Rate*	+10 basis points	-	(0.00)	-
	-10 basis points	0.00	-	-

The sensitivity due to mortality and withdrawals are not material and hence impact of change due to these not calculated. Sensitivities as rate of increase of pensions in payment, rate of increase of pensions before retirement and life expectancy are not applicable.

\* Rounded off to zero.

#### Risk factors in actuarial assumptions

Valuations are based on certain assumptions, which are dynamic in nature and vary over time. As such company is exposed to various risks as follow -  
A) Salary increases- Actual salary increases will increase the plan's liability. Increase in salary increase rate assumption in future valuations will also increase the liability.

B) Investment risk – If plan is funded then assets liabilities mismatch and actual investment return on assets lower than the discount rate assumed at the last valuation date can impact the liability.

C) Discount rate : Reduction in discount rate in subsequent valuations can increase the plan's liability.

D) Mortality and disability – Actual deaths and disability cases proving lower or higher than assumed in the valuation can impact the liabilities.

E) Withdrawals – Actual withdrawals proving higher or lower than assumed withdrawals and change of withdrawal rates at subsequent valuations can impact plan's liability.

#### Regulatory framework/ Governance / Benefits under the plan:

The gratuity benefit is a post employment benefit. It is calculated at the terminal salary (Basic+VDA) at the time of separation of the employee according to the provisions of Payment of Gratuity Act, 1972. However, there is no restriction on the maximum amount of gratuity payable.

iii) Compensated absences	Year ended 31 March 2025		Year ended 31 March 2024	
	Rs. million	Rs. million	Rs. million	Rs. million
Present value of obligation	9.69		5.25	
Net assets / (liability) recognized inbalance sheet	(9.69)		(5.25)	
<b>Provision for compensated absences</b>				
Current (refer note 15)	3.55		0.34	
Non-current (refer note 15)	6.14		4.90	

An amount of Rs 6.95 million (previous year : Rs 4.38 million) pertains to expenses towards compensated absences and is included in "employee benefit expenses".



**SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)  
Notes to the financial statements for the year ended 31 March, 2025**

**32. Related party disclosure**

As per Indian Accounting Standard – 24 the Company's related parties and transactions with them are disclosed below :

**A. List of related parties:**

<b>Ultimate Holding Company</b>	Shriram Pistons & Rings Limited (w.e.f 16 October 2023)
<b>Holding Company</b>	SPR Engenious Limited (w.e.f 16 October 2023)
<b>Key management personnel</b>	Shri Krishnakumar Srinivasan, Chairman ( w.e.f 16 October 2023) Shri Nobuyuki Ako, Director Shri Deepak Dimri, Managing Director Shri Chandan Kumar, Whole-time Director Smt. Ferida Chopra, Director (w.e.f 08 November 2023) Shri Alok Ranjan, Director (w.e.f 08 November 2023) Shri Pankaj Gupta, Director (w.e.f 16 October 2023) Shri Arun Kumar Shukla, Director (w.e.f 16 October 2023) Shri Prem Prakash Rathi, Director (w.e.f 16 October 2023)
<b>Entity over which, Key Management Personnel, Associate Company and their close members of the family has significant influence or control</b>	Takahata Precision Co., Limited. (Ultimate Holding Company till 15 October 2023) Takahata Precision Thailand Limited Takahata Precision Vietnam Co Limited Takahata Shen Zhen Co Limited Takahata Precision Pte. Limited (Holding company till 15 October 2023) Takahata Precision Tennessee Takahata Precision Yamanashi Co. Limited Takahata Precision Espana S.L. SPR EMF Innovations Private Limited (formerly EMF Innovations Private Limited) SPR TGPEL Precision Engineering Limited ( w.e.f. 24 December 2024)
<b>Fellow Subsidiary</b>	



**SPR Takahata Precision India Private Limited**  
 (formerly Takahata Precision India Private Limited)  
 Notes to the financial statements for the year ended 31 March 2025

**B. Related party transactions**

(i) Transactions during the year

Rs. million

Particulars	Ultimate Holding Company		Entity over which, Key management personnel and their Close members of the family has significant influence or control		Key management personnel (KMP)		Total	
	31 March 2025	31 March 2024	31 March 2025	31 March 2024	31 March 2025	31 March 2024	31 March 2025	31 March 2024
<b>Remuneration</b>								
Deepak Dimri*	-	-	-	-	7.63	7.27	7.63	7.27
Chandan Kumar*	-	-	-	-	7.78	6.72	7.78	6.72
<b>Director sitting fees</b>								
Ferida Chopra	-	-	-	-	0.28	0.08	0.28	0.08
Alok Ranjan	-	-	-	-	0.28	0.08	0.28	0.08
<b>Interest on external commercial borrowings</b>								
Takahata Precision Pte Limited	-	-	-	46.05	-	-	-	46.05
<b>Royalty</b>								
Takahata Precision Co., Limited.	-	-	49.35	44.62	-	-	49.35	44.62
<b>Technical</b>								
Takahata Precision Espana S.L.	-	-	8.25	-	-	-	8.25	-
<b>Reimbursement of expenses</b>								
Takahata Precision Co., Limited.	-	-	11.24	10.57	-	-	11.24	10.57
Shriram Pistons and Rings Limited	0.03	0.36	-	-	-	-	0.03	0.36
<b>Purchase of goods</b>								
Takahata Precision Co., Limited.	-	-	0.40	23.59	-	-	0.40	23.59
Takahata Precision Thailand Limited	-	-	120.14	105.35	-	-	120.14	105.35
Takahata Precision Yamanashi Co. Limited	-	-	16.81	0.68	-	-	16.81	0.68
Shriram Pistons and Rings Limited	0.50	-	-	-	-	-	0.50	-
SPR EMF Innovations private limited	-	-	0.01	-	-	-	0.01	-
<b>Repayment of external commercial borrowings</b>								
Amount paid for providing resources and facilities	2.04	0.34	-	-	-	-	2.04	0.34
<b>Share issued during the year</b>								
Takahata Precision Pte Limited	-	-	-	900.00	-	-	-	900.00
<b>Sale of products</b>								
Takahata Precision Co., Limited.	-	-	-	0.35	-	-	-	0.35
Takahata Precision Yamanashi Co. Limited	-	-	0.52	0.58	-	-	0.52	0.58
Takahata Precision Kyushu Co Ltd.	-	-	0.02	-	-	-	0.02	-
SPR EMF Innovations private limited	-	-	2.94	-	-	-	2.94	-

(i) \*KMPs, also participate in post employment benefits of the Company. The amount in respect of these towards the KMP's can not be segregated as these are based on actuarial valuation for all employees of the Company.

(ii) The transactions with related parties are made in the ordinary course of business and on terms equivalent to those that prevail in arm's length transactions.

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WALKER CHANDIOK & CO. LLP \*  
 CHARTERED ACCOUNTANTS



**SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)**  
Notes to the financial statements for the year ended 31 March 2025

**C. Related party transactions**

**(ii) Balances due from/to the related parties**

Particulars	Ultimate Holding Company		Entity over which , Key management personnel and their Close members of the family has significant influence or control		Total	
	31 March 2025	31 March 2024	31 March 2025	31 March 2024	31 March 2025	31 March 2024
<b>Royalty payable</b>						
Takahata Precision Co., Limited	-	-	12.10	10.36	12.10	10.36
<b>Amount payable/(recoverable)</b>						
Shriram Pistons & Rings Limited	0.62	0.37	-	-	0.62	0.37
Takahata Precision Co., Limited	-	-	12.32	8.87	12.32	8.87
Takahata Precision Thailand Limited	-	-	11.01	25.23	11.01	25.23
SPR EMF Innovations private limited	-	-	(3.53)	-	(3.53)	-
Takahata Precision Yamanashi Co. Limited	-	-	3.55	0.63	3.55	0.63
Deepak Dimri	-	-	-	0.01	-	0.01

(i) The Company has recorded a receivable of Rs 34.28 million from Takahata Precision Co. Ltd., representing the expected recovery of interest liability related to pending litigation concerning the secondment case under the Goods and Services Tax Act, 2017. (refere note 37)

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SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)  
Notes to the financial statements for the year ended 31 March 2025

33. Information pursuant to clause 3 (vii) (b) of the Companies (Auditor's Report) order, 2020 in respect of disputed dues, not deposited as at 31 March 2025, pending with various authorities:

Name of the Statute	Nature of the dues	Forum where dispute is pending	Period to which the amount relates (various years covering the period)	Amount involved* (Rs. million)	Amount unpaid (Rs. million)	Amount paid (Rs. million)
Income tax Act, 1961	Income tax	Appellate authority up to Commissioner level	Assessment Year 2017-18	21.05	-	7.84
Income tax Act, 1961	Income tax	Appellate authority up to Commissioner level	Assessment Year 2018-19	6.10	6.10	-
Income tax Act, 1961	Income tax	Appellate authority up to Commissioner level	Assessment Year 2020-21	4.63	4.63	-
Goods and Services Tax Act 2017	Goods and Services tax Act 2017	GST-Tribunal, Jaipur	From July 2017 to March 2021	1.94	1.76	0.18
Goods and Services Tax Act 2017	Goods and Services tax Act 2017	GST Commissioner (Appeals), Jaipur	April 2020 to March 2021	0.16	0.16	0.00
Goods and Services Tax Act 2017	Goods and Services tax Act 2017	GST Commissioner (Appeals), Jaipur	July 2017 to September 2023	62.96	62.96	0.00

\*amount as per demand orders including interest and penalty wherever quantified in the order. All the above disputed statutory dues are covered under the indemnity clause of share purchase agreement dated 09 February 2023 between SPR Engenious Limited and Takahata Precision Co Limited.

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**34. Right-of-use assets :**

The changes in the carrying value of right of use assets for the year ended 31 March 2025 are as follows:

Particulars	Rs. million
	Right-of-use asset
	Land
Balance as of 01 April 2023	28.28
Addition	-
Deletion	(0.31)
Amortisation of right-of-use asset	27.97
<b>Balance as of 31 March 2024</b>	<b>100.31</b>
Addition	-
Deletion	-
Amortisation of right-of-use asset	0.77
<b>Balance as of 31 March 2025</b>	<b>127.51</b>

The Company's leasing activity by type and nature of right-of-use asset recognised on balance sheet is given below:

	No. of right of assets taken on lease	Range of remaining term (in years)	Average remaining lease term (in years)
<b>Land</b>			
- 31 March 2025	2	85-98	91.5
- 31 March 2024	1	86	86

**35. Segment reporting**

The Company is engaged in a single segment i.e. the business of "automotive components" from where it is earning its revenue and incurring expense. The operating results are regularly reviewed and performance is assessed by its Chief Operating Decision Maker (CODM). All the Company's resources are dedicated to this single segment and all the discrete financial information is available for this segment.

Geographical information in respect of sale of products/services from customers is given below:

	Year ended 31 March 2025 Rs. million	Year ended 31 March 2024 Rs. million
Domestic	2,951.04	2,674.17
Export	0.54	0.91
	<b>2,951.58</b>	<b>2,675.08</b>

**Notes:**

- a) There are no material non-current asset domiciled outside India.
- b) During financial year ended 31 March 2025, three customers amounting to Rs 1,584.48 million (previous year Rs 1115.57 million for two customers) individually represents 10% or more of the Company's revenue from operations.

**36. Micro, Small and Medium enterprises as defined under the MSMED Act**

The status of vendors under Micro, Small and Medium Enterprises Development (MSMED) Act, 2006 is based on certificate submitted by vendors about their coverage under the provisions of MSMED Act, 2006.

	Year ended 31 March 2025 Rs. million	Year ended 31 March 2024 Rs. million
--	--	--

**Amount remaining unpaid to suppliers under MSMED as at the end of year** 12.11 16.75  
 - Principal amount \* -  
 - Interest due thereon -

**Amount of payments made to suppliers beyond the appointed day during the year** -  
 - Principal amount -  
 - Interest actually paid under section 16 of MSMED -

Amount of interest due and payable for delay in payment (which has been paid but beyond the appointed day during the year) but without adding interest under MSMED

**Interest accrued and remaining unpaid at the end of the year** -  
 - Interest accrued during the year -  
 - Interest remaining unpaid as at the end of the year -

Interest remaining disallowable as deductible expenditure under the Income-tax Act, 1961



**SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)  
Notes to the financial statements for the year ended 31 March 2025**

**37. Contingent liabilities**

	As at 31 March 2025 Rs. million	As at 31 March 2024 Rs. million
<b>Claim against the company disputed and not acknowledged as debts</b>		
- Goods and Services Tax (refer note 33)	65.06	63.88
- Income tax (refer note 33)	31.78	35.74
- Labour laws #	2.69	2.38

All the above matters are subject to legal proceedings in the ordinary course of business. In the opinion of the management, the legal proceedings, when ultimately concluded, will not have a material effect on operations or the financial position of the Company.

# This relates to interim relief to workers.

Furthermore, all pending litigations related to goods and services tax and income tax pertaining to period earlier than 16 October 2023 are covered within the indemnity clause of the Share Purchase Agreement dated 09 February 2023 between SPR Engenious limited and Takahata Precision Co limited.

**38. Capital Commitments**

	As at 31 March 2025 Rs. million	As at 31 March 2024 Rs. million
i) Estimated amount of contracts remaining to be executed on capital account (net of advances) and not provided for	-	2.24

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**39. Fair value measurement**

i) Financial assets and financial liabilities that are measured at amortised cost are :

Particulars	(Rs. million)	
	As at 31 March 2025	As at 31 March 2024
	Carrying amount	Carrying amount
<b>Financial assets</b>		
Trade and other receivables	395.95	322.32
Cash and cash equivalents	84.36	205.95
Other bank balances	247.12	110.00
Balance in deposit account	50.00	-
Security deposits	12.93	13.19
Interest accrued on bank deposits	9.08	2.17
<b>Financial liabilities</b>		
Borrowings	959.38	1,072.80
Interest accrued but not due on borrowings	6.40	7.32
Trade payables	198.03	210.36
Capital creditors	6.89	14.68
Security deposits	0.20	0.20
Employee related payable	10.55	18.26

\*The carrying value of the above financial assets and financial liabilities approximate its fair value.

**40. Capital management**

The Company's objective for managing capital is to ensure as under:

- i) Ensure the Company's ability to continue as a going concern
- ii) Maintain a strong credit rating and debt equity ratio in order to support business and maximize the shareholders' value.
- iii) Maintain an optimal capital structure.
- iv) Compliance of financial covenants under the borrowing facilities.

For the purpose of capital management, capital includes issued equity capital, and all other equity reserves attributable to the equity holders of the Company and net debt includes total liabilities, comprising interest bearing loans and borrowings less cash and cash equivalents.

	As at	As at
	31 March 2025	31 March 2024
	Rs. million	Rs. million
<b>Gearing ratio</b>		
Borrowings including current maturities (refer note 14 and 18).	959.38	1,072.80
Less: cash and bank balances (refer note 11)	331.48	315.95
<b>Adjusted net debt (A)</b>	<b>627.90</b>	<b>756.85</b>
Equity	1,240.44	883.66
<b>Total equity (B)</b>	<b>1,240.44</b>	<b>883.66</b>
<b>Total equity and net debt [C=A+B]</b>	<b>1,868.34</b>	<b>1,640.51</b>
<b>Gearing ratio (A/C)</b>	<b>33.61</b>	<b>46.14</b>

The Company manages its capital structure keeping in view of:

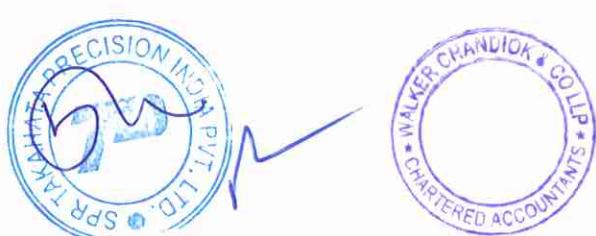
- i) Compliance of financial covenants under the borrowing facilities
- ii) Changes in economic conditions

In order to achieve this overall objective of capital management, amongst other things, the Company aims to ensure that it meets financial covenants attached to the borrowings facilities defining capital structure requirements, where breach in meeting the financial covenants may permit the lender to call the borrowings.

There have been no breach in the financial covenants of any borrowing facility in the current period. There is no change in the objectives, policies or processes for managing capital over previous year. To maintain the capital structure, the Company may vary the dividend payment to shareholders.

For the purpose of capital management, capital includes issued equity capital, and all other equity reserves attributable to the equity holders of the Company and net debt includes total liabilities, comprising interest bearing loans and borrowings.

The Company monitors capital on the basis of the debt to capital ratio, which is calculated as interest-bearing debts adjusted with available cash and bank balances divided by total capital (equity attributable to owners of the Company and net debt).



**41. Financial risk management**

The Company's principal financial liabilities, comprise of loans and borrowings, trade and other payables. The main purpose of these financial liabilities is to finance the Company's operations. The Company's principal financial assets include loans, trade and other receivables, and cash and cash equivalents that it derives directly from its operations.

The Company is exposed to market risk, credit risk and liquidity risk. The Company's senior management oversees the management of these risks under appropriate policies and procedures.

**i) Market risk**

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk. Financial instruments affected by market risk include loans and borrowings, deposits, FVTPL current investments.

**a) Foreign exchange risk**

The Company is exposed to foreign exchange risk through its purchases and sale from overseas in foreign currencies mainly in USD, THB and JPY. The exchange rate between the rupee and foreign currencies has changed substantially in recent years and may fluctuate substantially in the future. Consequently, the results of the Company's operations may be adversely affected as the rupee appreciates/ depreciates against these currencies.

**Sensitivity**

Each percentage point change in the foreign exchange rates has an impact on profit before tax as follows:

	Currency	As at 31 March 2025			As at 31 March 2024			(Foreign currency million)	
		As at 31 March 2025			As at 31 March 2024				
		Total	Hedged	Net	Total	Hedged	Net		
Exchange rate - increase by 1%				(0.38)			(0.74)		
Exchange rate - decrease by 1%				0.38			0.74		

The Company's foreign currency risk from financial instruments are as under:

Particulars	Currency	As at 31 March 2025			As at 31 March 2024			(Foreign currency million)	
		As at 31 March 2025			As at 31 March 2024				
		Total	Hedged	Net	Total	Hedged	Net		
Trade payables	USD	0.19	-	0.19	0.21	-	0.21		
	THB	6.96	-	6.96	19.88	-	19.88		
	JPY	6.82	-	6.82	4.46	-	4.46		

**b) Interest rate risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's long-term debt obligations with floating interest rates. The Company manages its interest rate risk by having a balanced portfolio of fixed and variable rate loans and borrowings. To manage this, the Company enters into cross currency interest rate swaps, in which it agrees to exchange, at specified intervals, the difference between fixed and variable rate interest amounts calculated by reference to an agreed-upon notional principal amount.

The Company is not exposed to any significant /material interest rate risk.

**Sensitivity**

Variable interest rate loan are exposed to interest rate risk, impact on profit before tax may be as follows:

	Currency	As at 31 March 2025			As at 31 March 2024			(Foreign currency million)	
		As at 31 March 2025			As at 31 March 2024				
		Total	Hedged	Net	Total	Hedged	Net		
Interest rate - increase by 0.50%				(4.80)			(5.36)		
Interest rate - decrease by 0.50%				4.80			5.36		

**c) Credit risk**

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Company is exposed to credit risk from its operating activities (primarily trade receivables) and from its financing activities, including deposits with banks and financial institutions, foreign exchange transactions and other financial instruments. Credit risk is managed by Company's established policy and procedures.

**Movement in the expected credit loss allowance of financial assets**

Particulars	Year ended 31 March 2025	Year ended 31 March 2024	(Rs. million)		
			Rs. million	Rs. million	Rs. million
Balance at beginning of the year	4.11	-			
Add: Provided during the year	1.12	4.11			
Less: Amount written off	-	-			
Balance at the end of the year	5.23	4.11			

The ageing analysis of trade receivables (net) before adjustment of expected credit loss provision of ₹ 5.23 million (previous year Rs 4.11 million) as of the reporting date is as follows:

Age Bracket	Less than 6 months	6 month to 1 year	1-2 years	2-3 years	More than 3 years	Total
<b>As at 31 March 2025</b>						
Trade receivable ( gross)	389.41	-	0.32	7.72	3.73	401.18
Less: Allowance for expected credit loss	-	-	0.32	1.18	3.73	5.23
Trade receivable (net)	389.41	-	-	6.54	-	395.95
Expected credit loss %	-	-	100.00%	15.25%	100.00%	1.30%
<b>As at 31 March 2024</b>						
Trade receivable ( gross)	294.64	15.32	13.53	0.29	2.65	326.43
Less: Allowance for expected credit loss	0.02	0.09	1.06	0.29	2.65	4.11
Trade receivable (net)	294.62	15.23	12.47	-	-	322.32
Expected credit loss %	0.66%	0.50%	7.85%	100%	1.00	1.26%



**ii) Liquidity risk**

The Company's objective is to maintain a balance between continuity of funding and flexibility through the use of bank overdrafts, bank loans. Liquidity risk is managed by Company's established policy and procedures made under liquidity risk management framework. The Company manages liquidity risk by maintaining adequate reserves, banking facilities, and reserve borrowing facilities, by continuously forecast and actual cash flows, and by matching the maturity profile of financial assets and liabilities.

The financial assets and liabilities have been appropriately disclosed in financial statements as current and non-current portion. The maturity period of non-current financial assets and financial liability ranges between 1 to 5 years.

	As at 31 March 2025	As at 31 March 2024
	Rs. million	Rs. million
<b>On demand</b>		
- Borrowings		
<b>Less than 1 year</b>		
- Borrowings	244.44	122.22
Trade payables	198.03	210.36
Other financial liabilities	24.04	40.46
<b>More than 1 year</b>		
- Borrowings	714.94	950.58

**iii) Commodity risk**

Commodity price risk is the financial risk on the Company's profitability upon fluctuations in the prices of commodities since they are primarily driven by external market forces. Sharp fluctuations in commodity prices can affect production costs, product pricing and earnings. This price volatility makes it imperative for an entity to manage the impact of commodity price fluctuations across its value chain to effectively manage its financial performance and profitability. To mitigate these risks, the Company employs multiple levers, each chosen based on a cost benefit analysis and the extent of exposure to commodity price fluctuations. These include assessing the feasibility of passing any adverse fluctuations onto customers through price increases, continuously engaging in cost optimisation initiatives and process improvement exercises. The Company also explores options such as localizing imports/ implementing global sourcing strategies to ensure most cost effective sourcing. Based on the assessment by the Company and after factoring the ability to optimise costs and pass on prices to customers, no individual commodity is expected to have a significant adverse impact on the financial performance/profitability beyond its materiality threshold approved by the Board.

**iv) Other price risks**

The Company has deployed its surplus funds into various financial instruments including units of mutual funds. The Company is exposed to NAV (net asset value) price risks arising from investments in these funds. The value of these investments is impacted by movements in interest rates, liquidity and credit quality of underlying securities.

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**SPR Takahata Precision India Private Limited**  
 (formerly Takahata Precision India Private Limited)  
 Notes to the financial statements for the year ended 31 March 2025

**42. Additional regulatory information**

Particulars	Unit	Numerator	Denominator	Year ended 31 March 2025	Year ended 31 March 2024	Variance %
Current ratio	Times	Total current assets	Total current liabilities	1.95	2.24	(13.14%)
Debt-Equity ratio*	Times	Debt consist of borrowings	Total Equity	0.77	1.21	(36.29%)
Debt service coverage ratio**	Times	Earnings for Debt service = Net profit after tax + depreciation + interest	Debt service = Interest and lease payments+ Principal repayments	2.75	0.17	1488.84%
Return on equity ratio	%	Profit for the year	Average total equity	33.85	36.76	(7.92%)
Inventory turnover ratio	Times	Cost of Goods sold	Average inventory	6.57	6.45	1.94%
Trade receivables turnover ratio	Times	Sales of products	Average trade receivables	8.11	8.46	(4.10%)
Trade payables turnover ratio	Times	Cost of material + other expenses	Average trade payable	10.83	9.96	8.73%
Net capital turnover ratio***	Times	Sales of products	Average working capital (i.e Total current assets less Total current liabilities)	5.43	4.49	21.13%
Net profit ratio****	%	Profit for the year	Sales of products	12.34	4.89	152.18%
Return on capital employed****	%	Profit before tax and finance cost	Capital employed = Tangible net worth + Debt	18.62	11.40	63.30%
Return on investment*****	%	Income generated from invested funds	Average invested funds in treasury investment	5.96	6.33	(5.85%)

\* The variance is attributable to the payment of installments toward the term loan.

\*\* The variance is on account of lower repayment of borrowings.

\*\*\* The variance is on accounts of improvement in net working capital.

\*\*\*\*The Variance is on account of increase in revenue from operation/cost of goods sold and effect of change in the useful life of plant and equipment from 15 to 25 years leading to a decline in the amount of depreciation charges during the year.

\*\*\*\*\* The Company has calculated return on investment based on the amount invested in securities during the financial year, there is no opening or closing balance of investments.

*(This space has been intentionally left blank)*



**SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)**

**43. Expenditure on corporate social responsibility (CSR)**

(Rs million)

Particulars	Year ended 31 March 2025	Year ended 31 March 2024
(i) amount required to be spent by the Company during the year	0.41	0.00
(ii) amount spent during the year:		
a) construction/acquisition of any asset	Nil	NA
b) on purposes other than (a) above*	0.41	
(iii) shortfall at the end of the year	-	-
(iv) total of previous years shortfall	-	-
(v) reason for shortfall	NA	NA
(vi) details of related party transactions, e.g., contribution to a trust controlled by the Company in relation to CSR expenditure as per relevant Accounting Standard	NA	NA

**Note:**

\*The Company has taken up CSR project/activity in the Heath Care programmes.



SPR Takahata Precision India Private Limited  
(formerly Takahata Precision India Private Limited)  
Notes to the financial statements for the year ended 31 March 2025

**44. Other statutory information**

- (i) No proceedings have been initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- (ii) The Company does not have transactions with companies struck-off from Register of Companies.
- (iii) The Company has not traded or invested in crypto currency or virtual currency during the financial year.
- (iv) The Company has not advanced or loaned or invested funds to any other person or entity, including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
  - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
  - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- (v) The Company has not received any funds from any person or entity, including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
  - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
  - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (vi) The Company does not have any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income-tax Act, 1961).
- (vii) The Company is not declared wilful defaulter by any bank or financial institution or government or any government authority.
- (viii) The Company does not have any charges or satisfaction which is yet to be registered with register of companies beyond the statutory period.

**45.** The Ministry of Corporate Affairs (MCA) has prescribed a new requirement for companies under the proviso to Rule 3(l) of the Companies (Accounts) Rules, 2014 inserted by the Companies (Accounts) Amendment Rules 2021 requiring companies, which uses accounting software for maintaining its books of account, shall use only such accounting software which has a feature of recording audit trail of each and every transaction, creating an edit log of each change made in the books of account along with the date when such changes were made and ensuring that the audit trail cannot be disabled. The new requirement is applicable with effect from the financial year beginning on 1 April 2023.

The Company, in respect of financial year commencing on or after 1 April 2023, has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all relevant transactions recorded in the software. Furthermore, the audit trail has been preserved by the Company as per the statutory requirements for record retention from the date the audit trail was enabled for the accounting software.

In terms of our report attached

For Walker Chandiok & Co LLP

Chartered Accountants

Item Registration No.: 001076N/N500013

  
Arun Tandon

Partner

Membership No. 517273

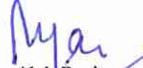


Place : New Delhi

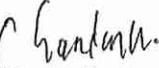
Date: 07 May 2025

For and on behalf of the Board of Directors

  
Krishnakumar Srinivasan  
Chairman  
DIN : 00692717  
Place : New Delhi

  
Alok Ranjan  
Director  
DIN: 08254398  
Place : Lucknow

  
Deepak Dimri  
Managing Director  
DIN: 03344410  
Place : New Delhi

  
Chandan Kumar  
Whole time Director  
DIN: 09596404  
Place : New Delhi

  
Nidhi Kandwal  
Company Secretary  
Place : New Delhi

  
Praveer Yadav  
Chief Financial  
Officer  
Place : New Delhi